

GWINNETT COUNTY, GEORGIA



ANNUAL ACTION PLAN

2016

PREPARED FOR SUBMISSION TO

THE U.S. DEPARTMENT OF HOUSING

AND URBAN DEVELOPMENT

Prepared By



Table of Contents

Executive Summary	6
AP-05 Executive Summary - 24CFR 91.200(c), 91.220(b).....	6
The Process	11
PR-05 Lead & Responsible Agencies – 91.200(b)	11
Action Plan Consultation	13
AP-10 Consultation – 91.100, 91.200(b), 91.215(l).....	13
AP-12 Participation – 91.105, 91.200(c)	19
Anticipated Resources.....	21
AP-15 Anticipated Resources – 91.220(c) (1,2)	21
Annual Goals and Objectives	24
AP-20 Annual Goals and Objectives – 91.420, 91.220(c)(3)&(e).....	24
Projects	27
AP-35 Projects – 91.220(d).....	27
AP-38 Projects Summary	31
AP-50 Geographic Distribution – 91.220(f).....	46
Affordable Housing.....	51
AP-55 Affordable Housing – 91.220(g)	51
AP-60 Public Housing – 91.220(h)	53
AP-65 Homeless and Other Special Needs Activities – 91.220(i)	54
AP-75 Barriers to Affordable Housing – 91.220(j)	56
Other Actions.....	60
AP-85 Other Actions – 91.220(k).....	60
Program-Specific Requirements	63
AP-90 Program Specific Requirements – 91.220 (l)(1,2,4)	63

List of Tables

Table 1 – Responsible Agencies	11
Table 2 – Agencies, Groups, Organizations that Participated in the Process	16
Table 3 – Other Local/Regional/Federal Planning Efforts.....	18
Table 4 – Citizen Participation Outreach	20
Table 5 – Expected Resources - Priority Table.....	21
Table 6 – Goals Summary Information	24
Table 7 – Project Information	28
Table 8 – Project Summary Information.....	31
Table 9 – Geographic Distribution	46
Table 10 – One Year Goals for Affordable Housing by Support Requirement.....	51
Table 11 – One Year Goals for Affordable Housing by Support Type.....	51
Table 12 – Resale/Recapture Guidelines	64
Table 13 – ESG Performance Measures	67
Table 14 – Protected Class Funding Summary.....	68

List of Figures

Figure 1 – Gwinnett County Auto Qualified Census Tracts	48
Figure 2 – Gwinnett County Minority Population Map	49
Figure 3 – Geographic Distribution of Proposed FFY 2016 Funding.....	50

List of Exhibits

Exhibit 1..... Citizen Participation Packages

Exhibit 2.....Applications for Federal Assistance SF 424s and Certifications

Executive Summary

AP-05 Executive Summary- 24CFR 91.200(c), 91.220(b)

Gwinnett County, Georgia, located approximately 30 miles northeast of Atlanta, is comprised of 437 square miles of suburban and rural communities. Gwinnett is home to sixteen municipalities and has consistently been named one of the top 100 fastest-growing counties in the United States¹, with a population that increased from 588,448 in 2000 to approximately 877,922 in 2014 (49%)².

Since 1986, Gwinnett County has received direct assistance as an entitlement community under the U.S. Department of Housing and Urban Development (HUD) Community Development Block Grant (CDBG) Program. Gwinnett County is also a participating jurisdiction under the HOME Investment Partnerships Program (HOME), and a formula grantee under the Emergency Solutions Grant (ESG) Program. Funds for these programs are to be used only for Gwinnett residents who meet applicable eligibility criteria and/or for eligible activities located within county borders, as outlined by program regulations.

As a recipient of federal grant funds, HUD requires Gwinnett County to produce an Annual Action Plan and five-year Consolidated Plan. These documents serve as the application for funding for the following federal entitlement programs that serve low- to moderate-income (LMI) persons:

- Community Development Block Grant (CDBG)
- HOME Investment Partnerships Program (HOME)
- Emergency Solutions Grant (ESG)

The proposed activities outlined in Annual Action Plan 2016 will address the housing and community development needs of Gwinnett County's LMI residents. This document includes narrative responses to questions as required by the Consolidated Planning Regulations at 24 CFR 91.

Gwinnett County's Annual Action Plan 2016 provides the framework for carrying out the strategic priorities and long-term objectives identified in the 2015-2019 Consolidated Plan. The priority needs identified therein were established through a collaborative process with citizens, public interest groups, and other stakeholders in Gwinnett County.

¹ US Census Bureau, American FactFinder, Resident Population Estimates (various years), Accessed August 27, 2015. <http://factfinder.census.gov/faces/tableservices/jsf/pages/productview.xhtml?src=CF>

² US Census Bureau, American FactFinder, Community Facts- Gwinnett County, Georgia, Accessed August 27, 2015. http://factfinder.census.gov/faces/nav/jsf/pages/community_facts.xhtml#none

The county's 2015-2019 Consolidated Plan identified three categories of priority needs: homelessness, housing, and non-housing community development. Strategic priorities and long-term objectives were developed to address each category of priority need during the five-year period. Projects and activities allocated funding in 2016 directly relate to at least one strategic priority.

The following is an outline of the strategic priorities and long-term objectives identified in the 2015-2019 Consolidated Plan.

1. Increase Access to Affordable Housing
 - 1.1 Provide Downpayment Assistance
 - 1.2 Acquisition/Rehabilitation/Disposition of Single-Family Units
 - 1.3 Acquisition/Rehabilitation of Rental Housing
2. Increase Housing Options for Homeless and At Risk of Homelessness
 - 2.1 Provide support for Emergency Housing and Supportive Services for the Homeless
 - 2.2 Provide Funding to Increase Permanent Supportive Housing to Homeless and At Risk of Homelessness Populations
 - 2.3 Support the Expansion of Homeless Management Information System (HMIS) use
3. Reduce Substandard Housing
 - 3.1 Rehabilitation of Existing Housing
 - 3.1.1 Rehabilitation of Existing Housing to Include Energy Conservation
 - 3.1.2 Rehabilitation of Existing Housing to Include Weatherization
 - 3.1.3 Rehabilitation of Existing Housing to Include Hazardous Materials Abatement/Removal
 - 3.2 Homeowner Education
4. Increase Housing and Supportive Services for Targeted Populations
 - 4.1 Acquire/Construct/Rehabilitate Housing for Targeted Populations
 - 4.2 Acquire/Construct/Rehabilitate Rental Housing for Targeted Populations

- 4.3 Acquire/Construct/Rehabilitate Public Facilities and Infrastructure for Targeted Populations
- 4.4 Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations
- 5. Increase the Capacity of Public Facilities and Public Services to Improve the Social, Economic, and Physical Environment by Acquiring, Construction, or Rehabilitating Public Facilities, Revitalizing Older Areas of the County, Providing Equipment and Operating Support Through Public Services Activities, and Providing Overall Program Administration and Management.
 - 5.1 Construct new Public Facilities and Infrastructure
 - 5.2 Improve Existing Deteriorated Public Facilities and Infrastructure
 - 5.3 Provide Funding, Support, or Technical Assistance to Agencies Meeting the Public Services Needs of the County
 - 5.4 Provide Administrative Structure for the Planning, Implementation, and Management of the CDBG, HOME and ESG Grant Programs as well as Other Housing, Community Development and Homeless Programs.
- 6. Affirmatively Further Fair Housing Choice
 - 6.1 Fair Housing Education

Evaluation of past performance

Each year, Gwinnett County reports its progress in meeting five-year and annual goals in the Consolidated Annual Performance Evaluation Report (CAPER). The goals and projects identified in this Annual Action Plan were developed using strategies that have been proven successful, revisions to past strategies, and new strategies, where needed.

For example, in order to enhance the information received from applicants regarding proposed projects for the 2016 funding cycle, application forms were modified to capture specific data elements related to project beneficiaries, staffing, and performance goals. Corresponding updates were made to the Application Rating Forms and Evaluation Guides were developed to assist the Application Review Team in conducting objective reviews of all applications received.

Summary of Citizen Participation Process and consultation process

Citizen participation is a required element of the HUD regulations governing the preparation of the Consolidated Plan [see 24 CFR Part 91.105]. Gwinnett County updated

its Citizen Participation Plan during the development of the 2015-2019 Consolidated Plan and followed it during the development of Annual Action Plan 2016.

On May 7, 2015, the Needs Assessment Public Notice was published in the Gwinnett Daily Post, (the county's Legal Organ). Public Comments were accepted from May 7 through June 8, 2015. The Public Notice was also mailed to applicants and key stakeholders, and was translated into Spanish. A Public Hearing was held on May 19, 2015, during which attendees were provided with an overview of the Needs Assessment process, projections for 2016 funding, and a review of the applications received.

On September 24, 2015, a Public Notice announcing the Proposed 2016 Annual Action Plan was published in the Gwinnett Daily Post. The Public Notice was also mailed to applicants and key stakeholders, and was translated into Spanish. Public Comments were accepted from September 24 through October 26, 2015. A Public Hearing was held on October 19, 2015, and provided attendees with a detailed review of proposed funding recommendations.

In an attempt to increase public participation, the county actively maintains communication with local nonprofits through participation in the Gwinnett Coalition for Health and Human Services' Emergency Assistance Action Team and Housing Collaborative. The groups meet monthly and provide an opportunity for organizations to share information and resources, discuss challenges and successes, collaborate on special projects, and coordinate services to maximize efficient use of funding.

Summary of public comments

The following Public Comments were received during the Needs Assessment Public Hearing held May 19, 2015:

1. A representative of Gwinnett County's Health and Human Services Department provided a summary of the Department's CDBG Public Facilities application to renovate the Norcross Human Services building, as well as their CDBG Public Services application for operating costs of the Meals on Wheels program.
2. Three representatives of The Center for Pan Asian Community Services' (CPACS) provided statistics on the Asian/Pacific Islander population of Gwinnett and discussed his organization's plans to provide Fair Housing activities, housing counseling, education and job resources to those individuals. They spoke about services provided at Hanna's House, CPACS' domestic violence shelter, and urged the county to continue support of their programming.
3. A representative of Action Ministries expressed interest in utilizing 2016 ESG funds to provide housing services to Gwinnett County's military Veterans, and explained the organization's partnership with the faith community.

The following Public Comments were received during the Proposed Annual Action Plan 2016 Public Hearing held October 19, 2015:

1. A representative of Action Ministries expressed gratitude for having been selected for funding, explaining that the award will support expansion of their transitional housing program.
2. Three representatives of CPACS described the programs offered by the organization, provided demographic information about the population served at the domestic violence shelter, (Hanna's House), and expressed gratitude for the proposed funding award.
3. A representative of Hi-Hope Service Center discussed the history of the organization's partnership with Gwinnett County, expressing gratitude for the continued support.
4. A representative of the Gwinnett County Department of Community Services advocated for further consideration of a CDBG Public Facilities application requesting funding to add amenities to Graves Park in Norcross.
5. A representative of the Gwinnett County Department of Community Services advocated for further consideration of a CDBG Public Facilities application requesting funding to rehabilitate the Norcross Human Services Center's kitchen facility.
6. Two representatives of Partnership Against Domestic Violence provided statistics about the population served in their Gwinnett Shelter and advocated for additional funding for operating costs.

All comments submitted during the Citizen Participation Process were reviewed and accepted.

Summary

Gwinnett County's Annual Action Plan 2016 provides a summary of the projects and activities that will be used to address the priority needs and strategic goals identified in the 2015-2019 Consolidated Plan. Gwinnett County's support of the projects and activities outlined in this plan will benefit 18,680 persons/households.

On November 3, 2015, the Gwinnett County Board of Commissioners passed a resolution to accept Annual Action Plan 2016.

The Process

PR-05 Lead & Responsible Agencies – 91.200(b)

Table 1 lists the entities responsible for the overall administration of the grant programs, including preparation of the Consolidated Plan and Annual Action Plan.

Table 1 – Responsible Agencies		
Agency Role	Name	Department/Agency
Lead Agency	Gwinnett County	Department of Financial Services
CDBG Administrator	Gwinnett County	Department of Financial Services
ESG Administrator	Gwinnett County	Department of Financial Services
HOME Administrator	Gwinnett County	Department of Financial Services

Supervised by the Department of Financial Services, the Gwinnett County Community Development Program office manages the county's HUD portfolio and develops the Annual Action Plan and five-year Consolidated Plan. The department works to ensure that Gwinnett County, an entitlement community, maximizes the use of its HUD funding to provide decent, safe, and affordable housing, a suitable living environment, and expanded economic opportunities for its citizens. The Gwinnett County Board of Commissioners awards funding to qualified subrecipient agencies through an annual competitive application process.

Since 1986, Gwinnett County's Community Development Program has been fully staffed and managed by W. Frank Newton, Inc. (WFN), a program management firm specializing in HUD grant programs.

Annual Action Plan Public Contact Information

Public concerns, issues, or comments regarding Annual Action Plan 2016 are to be directed to:

Ms. Shannon Candler, Grants Manager
Gwinnett County Department of Financial Services
75 Langley Drive
Lawrenceville, GA 30046-6935
(770) 822-7863
(770) 822-7840 *fax*
(770) 822-7875 *TDD*
shannon.candler@gwinnettcountry.com

or

Ms. Eryca Fambro, Director
Gwinnett County Community Development Program
[Administered by W. Frank Newton, Inc.]
446 West Crogan Street, Suite 275
Lawrenceville, GA 30046-2439
(678) 518-6008
(678) 518-6071 *fax*
eryca.fambro@gwinnettcountry.com

Action Plan Consultation

AP-10 Consultation – 91.100, 91.200(b), 91.215(l)

Activities aimed at enhancing coordination between local service providers

The Gwinnett Coalition for Health and Human Services (“the Coalition”) is responsible for the planning of services for Gwinnett’s children and families. The Coalition, led by a 56-member Board of Directors, offers a range of programs to support the efforts of the county’s public, private, and government sectors. In 2015, the county began requiring ESG subrecipients’ active participation in the Coalition’s collaborative efforts. Open to any interested party, the Coalition’s monthly meetings of its Emergency Assistance Action Team and Housing Collaborative offer opportunities for service providers to gather to address common goals, share information and resources, discuss challenges and successes, collaborate on special projects, and coordinate services to maximize efficient use of funding.

The 2009 HEARTH Act requires ESG grantees and subrecipients to participate in a Homeless Management Information System (HMIS). Specific benefits to homeless persons include streamlined referrals, coordinated intake and assessment, and coordinated case management. Case managers benefit from HMIS’ case planning and management tools, eligibility determination assistance, and simplified reporting. Using HMIS, providers can track client outcomes, review the coordination of services, simplify reporting for agency stakeholders, and analyze program data.

Coordination with the Continuum of Care

Gwinnett County is a member of the Balance of State Continuum of Care, one of nine in the state. The Continuum of Care (CoC) program is designed to “promote community wide commitment to the goal of ending homelessness; provide funding for efforts by nonprofit providers, and state and local governments to quickly rehouse homeless individuals and families while minimizing the trauma and dislocation caused to homeless individuals, families and communities by homelessness; promote access to and effect utilization of mainstream programs by homeless individuals and families; and optimize self-sufficiency among individuals and families experiencing homelessness.”³ Gwinnett County utilizes the CoC concept to guide its coordination and administration of ESG funds to prevent and directly address homelessness in the community.

³ HUD Exchange – Continuum of Care (CoC) Program, Accessed August 24, 2015.
<https://www.hudexchangeinfo/program/coc>

The fundamental components⁴ of a continuum of care system are:

- Prevention services such as short-term emergency financial assistance, which can help those at risk of becoming homeless to maintain stable housing. Such activities are recommended due to their lower cost as compared to crisis stabilization activities;
- Outreach and assessment to identify the most acute needs of homeless persons and link them to services to address those needs;
- Emergency shelters with appropriate supportive services to help ensure that homeless individuals and families receive adequate lodging and referrals to necessary service providers or housing search counselors;
- Transitional housing for individuals and families who are not yet ready for, or have limited to no access to, permanent housing;
- Permanent supportive housing for special populations, including persons with disabilities, mental illness, chronic substance abuse and those living with HIV/AIDS. This type of housing can be provided via housing vouchers or project-based assistance programs;
- Permanent affordable housing, which provides an opportunity for long-term, safe, decent housing for which the cost is calculated based on to the resident's household income; and,
- Supportive services, whether offered in the community or in conjunction with a housing program, which are designed to help foster the skills necessary for a person to secure and maintain stable housing.

Consulting with the Continuum of Care with regard to ESG

ESG projects chosen for funding by Gwinnett County must address the needs identified by the Balance of State Continuum of Care's 2013-2017 Consolidated Plan. The projects must also relate to the strategic priorities and long-term objectives identified in Gwinnett County's 2015-2019 Consolidated Plan. The county regularly consults with Georgia Department of Community Affairs (DCA) to ensure collaboration of efforts to provide homeless solutions.

⁴ US Department of Housing and Urban Development – Office of Community Planning and Development, "HUD's Homeless Assistance Programs: Continuum of Care 101," Accessed August 24, 2015. <https://www.hudexchange.info/resources/documents/coc101.pdf>

To prepare for the development of the 2016 Annual Action Plan, the county participated in DCA-hosted conference calls to determine the Continuum's priorities for allocating ESG program funds. Gwinnett County prioritized the ESG activities needed for its community as follows: (1) Emergency Shelter (facility, scattered site or hotel/motel voucher); (2) Homelessness Prevention; (3) Transitional Housing; (4) Rapid Re-Housing; (5) Supportive Services attached to shelter populations; (6) Transportation; (7) Child Care Services; (8) Employment Services; (9) Legal Services; (10) Health Services; (11) Educational Services; (12) Substance Abuse Services; (13) Mental Health Services; and (14) Street Outreach.

DCA also provided input and guidance to the county during the development of the ESG performance measures (see Table 13 on page 67). The result is a set of standards for ESG-funded activities that reflects the Continuum's needs and meets Gwinnett County entitlement area priorities.

Gwinnett follows the Continuum's policies and procedures for operating and administering HMIS. HMIS participation provides additional tools for measuring performance, identifying service gaps, and understanding the extent of homelessness within a community. All ESG subrecipients are required to participate in a HMIS. Pathways is the assigned system for the Southeast region, but Center for Pan Asian Community Services and Partnership Against Domestic Violence, (agencies providing services to domestic violence survivors), use the Apricot database to meet the requirement.

In 2016, Gwinnett County will continue to work with the Continuum to establish joint expectations, requirements, and agreements for HMIS user participation. Subrecipients' use of HMIS will be monitored to ensure that all data is entered into Pathways in accordance with HUD's standards on participation, data collection, and reporting. When necessary and available, ESG funds will be used to cover the costs associated with HMIS participation.

Gwinnett County will continue active participation in Pathways User Group meetings, which allow users to share successes and challenges in implementing the system. Gwinnett County and the Balance of State Continuum of Care are awaiting additional guidance from HUD on the specific ESG requirements for HMIS and will continue to utilize the 2014 HMIS Data Standards until further guidance is provided.

Table 2 – Agencies, Groups, and Organizations that Participated in the Process

Agency/Group/Organization	Center for Pan Asian Community Services
Agency/Group/Organization Type	Services-Victims of Domestic Violence
What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Strategy
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The strategy in Gwinnett County's mission to reduce homelessness is to help each individual move toward the goal of self-sufficiency.
Agency/Group/Organization	Hope Atlanta
Agency/Group/Organization Type	Services-homeless
What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The strategy in Gwinnett County's mission to reduce homelessness is to help each individual move toward the goal of self-sufficiency.
Agency/Group/Organization	The IMPACT! Group
Agency/Group/Organization Type	Services-Education
What section of the Plan was addressed by Consultation?	Housing Need Assessment
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The strategy in Gwinnett County's mission to reduce homelessness is to help each individual move toward the goal of self-sufficiency.
Agency/Group/Organization	Latin American Association
Agency/Group/Organization Type	Services-homeless
What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The strategy in Gwinnett County's mission to reduce homelessness is to help each individual move toward the goal of self-sufficiency.
Agency/Group/Organization	Lawrenceville Housing Authority
Agency/Group/Organization Type	PHA
What section of the Plan was addressed by Consultation?	Public Housing Needs
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The strategy in Gwinnett County's mission to reduce homelessness is to help each individual move toward the goal of self-sufficiency.

Table 2 – Agencies, Groups, and Organizations that Participated in the Process *continued*

Agency/Group/Organization	Norcross Cooperative Ministry
Agency/Group/Organization Type	Services-homeless
What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homelessness Strategy
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The strategy in Gwinnett County's mission to reduce homelessness is to help each individual move toward the goal of self-sufficiency.
Agency/Group/Organization	Partnership Against Domestic Violence
Agency/Group/Organization Type	Services-Victims of Domestic Violence
What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children Homelessness Strategy
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The strategy in Gwinnett County's mission to reduce homelessness is to help each individual move toward the goal of self-sufficiency.
Agency/Group/Organization	Rainbow Village
Agency/Group/Organization Type	Services-Children
What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children
Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The strategy in Gwinnett County's mission to reduce homelessness is to help each individual move toward the goal of self-sufficiency.

Table 3 - Other Local/Regional/Federal Planning Efforts

Name of Plan	Lead Organization	How to the goals of your Strategic Plan overlap with the goals of each plan?
2013-2017 Consolidated Plan	Georgia Department of Community Affairs	1) CDBG, HOME and ESG funds are identified as resources for addressing gaps in the accessibility of affordable housing, preserving the existing housing stock, and supporting organizations that provide services to the homeless.
Gwinnett Coalition for Health & Human Services' 2013-2018 Strategic Plan	Gwinnett Coalition for Health & Human Services	1) Increase access to affordable housing is listed as a goal in both plans. 2) The Coalition identifies increasing access to emergency and transitional housing as a strategy; the county has prioritized support of emergency housing and supportive services, as well as providing funding to increase permanent supportive housing.
Gwinnett County 2030 Unified Plan	Gwinnett County	1) A Central Theme of the Unified Plan is to Provide More Housing Choice. The 2015-2019 Consolidated Plan addresses this by prioritizing increasing access to affordable housing, increasing housing options for homeless and at risk of homelessness, and reducing substandard housing. 2) The Unified Plan specifically outlines a policy to expand maintenance and rehabilitation assistance to homeowners; this aligns with the 2015-2019 Consolidated Plan's goal to reduce substandard housing with homeowner housing rehabilitation and homeowner education. 3) The Unified Plan discusses options for redevelopment and infrastructure expansion. The 2015-2019 Consolidated Plan supports the use of HUD funding to construct new, and improve existing, public facilities and infrastructure.
Plan 2040	Atlanta Regional Commission	1) All six goals listed in Gwinnett County's 2015-2019 Consolidated Plan align with Plan 2040's objective to promote places to live with easy access to jobs and services.

AP-12 Participation – 91.105, 91.200(c)

Summary of citizen participation process/Efforts made to broaden citizen participation

Citizen participation requirements are a part of the HUD regulations governing the preparation of the Consolidated Plan [see 24 CFR Part 91.105]. Gwinnett County updated its Citizen Participation Plan during the development of the 2015-2019 Consolidated Plan and followed it during the development of Annual Action Plan 2016.

On May 7, 2015, a Public Notice was published in the Gwinnett Daily Post to solicit citizen input for the development of Annual Action Plan 2016. The Public Notice was also mailed to applicants and key stakeholders and translated into Spanish. Public Comments were accepted from May 7 through June 8, 2015, and a Public Hearing was held on May 19, 2015. Attendees of the Public Hearing were provided with an overview of the Action Plan development process, projections for 2016 funding, and a review of the applications received.

On September 24, 2015, a Public Notice for Proposed Annual Action Plan 2016 was published in the Gwinnett Daily Post. Public Comments were accepted from September 24 through October 26, 2015. A Public Hearing was held on October 19, 2015, and provided attendees with a detailed review of proposed funding recommendations and key dates for the 2016 application cycle.

In an attempt to increase public participation, the county actively maintains communication with local nonprofits by participating in monthly meetings of the Gwinnett Coalition for Health and Human Services' Emergency Assistance Action Team and Housing Collaborative. In order to reach Gwinnett's vast Spanish-speaking population, Public Notices are translated into Spanish.

Table 4 – Citizen Participation Outreach

Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons
Public Meeting	<ul style="list-style-type: none"> • Minorities • Spanish speakers • Low-income persons • Persons with disabilities • Non-targeted/broad community • Residents of Public and Assisted Housing 	<p>The public meeting held May 19, 2015 at 10am was attended by five professionals representing three community agencies.</p> <p>Attendees were encouraged to comment on community needs to be addressed with 2016 funding.</p>	See pages 9-10 for a summary of comments received.	All comments were accepted by the Gwinnett County Community Development Program Office.
Public Meeting	<ul style="list-style-type: none"> • Minorities • Spanish speakers • Low-income persons • Persons with disabilities • Non-targeted/broad community • Residents of Public and Assisted Housing 	No citizens attended the public meeting held May 19, 2015 at 6pm.	N/A	N/A
Public Meeting	<ul style="list-style-type: none"> • Minorities • Spanish speakers • Low-income persons • Persons with disabilities • Non-targeted/broad community • Residents of Public and Assisted Housing 	<p>The public meeting held October 19, 2015 at 10am was attended by seven professionals representing five community agencies.</p> <p>Attendees were encouraged to discuss proposed funding recommendations for 2016.</p>	See page 10 for a summary of comments received.	All comments were accepted by the Gwinnett County Community Development Program Office.
Public Meeting	<ul style="list-style-type: none"> • Minorities • Spanish speakers • Low-income persons • Persons with disabilities • Non-targeted/broad community • Residents of Public and Assisted Housing 	<p>The public meeting held October 19, 2015 at 6pm was attended by two professionals representing one community agency.</p> <p>Attendees were encouraged to discuss proposed funding recommendations for 2016.</p>	See page 10 for a summary of comments received.	All comments were accepted by the Gwinnett County Community Development Program Office.

Anticipated Resources

AP-15 Anticipated Resources –91.220(c) (1,2)

On February 19, 2016, HUD announced the following annual awards for Gwinnett County: CDBG (\$5,189,894.00); HOME (\$1,501,630.00); and ESG (\$472,648.00). The CDBG and HOME Programs also expect to receive approximately \$100,000 in program income, (\$50,000 for the CDBG Program and \$50,000 for the HOME Program), bringing the annual total to \$7,164,172.00 and the Consolidated Plan total to \$23,218,520.

Table 5 - Expected Resources- Priority Table								
Program	Source of funds	Uses of Funds	Expected Amount Available Year 2				Expected Amount Available Reminder of Con Plan: \$	Leveraging Description
			Annual Allocation: \$	Estimated Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	Public – Federal	<ul style="list-style-type: none"> - Acquisition - Admin and Planning - Affordable Housing - Homeowner Rehab - Public Facility Improvements - Public Services 	\$5,189,894	\$50,000	n/a	\$5,239,894	\$20,959,576	CDBG funds used throughout the county will leverage other federal, local and private funds.
HOME	Public – Federal	<ul style="list-style-type: none"> - Acquisition - Administration - Homebuyer Assistance - New Construction - Rehab - Rental Housing 	\$1,508,370	\$50,000	n/a	\$1,558,370	\$6,233,480	HOME funds will leverage other federal, local, and private funds. Organizations will be required to demonstrate at least 25% match.

Table 5 - Expected Resources- Priority Table

Program	Source of funds	Uses of Funds	Expected Amount Available Year 2				Expected Amount Available Reminder of Con Plan: \$	Leveraging Description
			Annual Allocation: \$	Estimated Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	Public – Federal	<ul style="list-style-type: none"> - Administration - Emergency Shelter - Financial Assistance - HMIS - Homelessness Prevention - Rapid Re-Housing 	\$472,648	n/a	n/a	\$472,648	\$1,890,592	ESG match requirements will be met by requiring organizations to meet a 100% match of all funds received.

Plan for leveraging additional resources

The county will continue to investigate other sources of funding that are consistent with the goals of the 2015-2019 Consolidated Plan. Gwinnett County will also work with partner organizations to encourage leveraging of available funding sources and capacity building.

The HOME program requires a 25% match of the total HOME funds drawn down for project costs. The county's match obligation for 2016 is \$326,883.25. This match requirement will be met by requiring subrecipients to provide at least 25% match on all projects, which can be pulled from various sources: the value of sponsorships from local businesses; waived county fees; donated land or improvements; volunteer hours; donated materials; or by other eligible methods as provided in the HOME regulations. Gwinnett County HOME subrecipients are required to submit a match log that identifies the sources of match funds for each fiscal year. Historically, match amounts for HOME subrecipients have far exceeded the 25% annual contribution requirements stipulated by HOME program regulations.

The ESG program requires a 100% match for the total amount of ESG funds drawn down. The county's match obligation for 2016 is \$472,648.00. Gwinnett County requires ESG subrecipients to provide a dollar-for-dollar match by calculating the value of volunteer hours, private donations, salary not covered by ESG, other grant funding, in-kind donations, or by other eligible methods as provided in the ESG regulations.

The use of publicly-owned land and property to address identified needs

The county has made efforts to improve areas of greatest need with the purchase and rehabilitation of vacant properties. In 2016, the county will consider making these properties available to Community Housing Development Organizations (CHDOs) for affordable housing development. Concurrently, the county will investigate options to self-develop some of these properties for affordable housing or other community development projects that will benefit LMI residents.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives – 91.420, 91.220(c)(3)&(e)

Table 6 - Goals Summary Information

Goal Name	Start/End Year	Priority Needs Addressed	Allocation	Goal Outcome Indicator	Annual Goal	Unit of Measurement
Provide Downpayment Assistance	2016	Increase Access to Affordable Housing	\$206,066.00 (HOME)	Direct financial assistance to homebuyers	27	Households Assisted
Acquisition/Rehabilitation/Disposition of Single-Family Units	2016	Increase Access to Affordable Housing; Affirmatively Further Fair Housing Choice	\$801,467.00 (HOME)	Homeowner Housing Rehabilitated	13	Household/Housing Units
Provide Support for Emergency Housing and Supportive Services for the Homeless	2016	Increase Housing Options for Homeless and At Risk of Homelessness	\$205,666.00 (ESG)	Homeless Person Overnight Shelter	377	Persons Assisted
Provide Funding to Increase Permanent Supportive Housing to Homeless and At Risk of Homelessness Populations	2016	Increase Housing Options for Homeless and At Risk of Homelessness	\$226,534.00 (ESG)	Homelessness Prevention	2,056	Persons Assisted
Support the Expansion of HMIS Use	2016	Increase Housing Options for Homeless and At Risk of Homelessness	\$5,000.00 (ESG)	N/A	N/A	N/A
Rehabilitation of Existing Housing	2016	Reduce Substandard Housing	\$350,000.00 (CDBG)	Homeowner Housing Rehabilitated	15	Household/Housing Unit
Homeowner Education	2016	Reduce Substandard Housing	\$120,000.00 (CDBG)	Public Service activities for Low/Moderate Income Housing Benefit	428	Households Assisted
Acquire/Construct/Rehabilitate Housing for Targeted Populations	2016	Increase Housing and Supportive Services for Targeted Populations	\$240,600.00 (CDBG)	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	20	Persons Assisted
Acquire/Construct/Rehabilitate Rental Housing for Targeted Populations	2016	Increase Access to Affordable Housing; Affirmatively Further Fair Housing Choice	\$300,000.00 (HOME)	Rental Units Rehabilitated	2	Housing/Household Units

Table 6 - Goals Summary Information *continued*

Goal Name	Start/ End Year	Priority Needs Addressed	Allocation	Goal Outcome Indicator	Annual Goal	Unit of Measurement
Acquire/Construct/Rehabilitate Public Facilities and Infrastructure for Targeted Populations	2016	Increase Housing and Supportive Services for Targeted Populations	\$8,394.00 (CDBG)	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	105	Persons Assisted
Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations	2016	Increase Housing and Supportive Services for Targeted Populations	\$467,057.00 (CDBG)	Public service activities other than Low/Moderate Income Housing Benefit	1,211	Persons Assisted
Construct New Public Facilities and Infrastructure	2016	Increase the Capacity of Public Facilities and Public Services	\$1,061,019.00 (CDBG)	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	13,174	Households Assisted
Improve Existing Deteriorated Public Facilities and Infrastructure	2016	Increase the Capacity of Public Facilities and Public Services	\$1,709,720.00 (CDBG)	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	788	Households Assisted
Provide Funding, Support, or Technical Assistance to Agencies Meeting the Public Services Needs of the County	2016	Increase the Capacity of Public Facilities and Public Services	\$141,427.00 (CDBG)	Public service activities for Low/Moderate Income Housing Benefit	452	Households Assisted
Provide the Administrative Structure for the Planning, Implementation and Management of the CDBG, HOME and ESG grant programs as well as other housing, community development and homeless programs.	2016	Provide Overall Program Administration	\$1,076,677.00 (CDBG) \$200,837.00 (HOME) \$35,448.00 (ESG)	N/A	N/A	N/A
Affirmatively Further Fair Housing Activities	2016	Affirmatively Further Fair Housing Choice	\$15,000 (CDBG)	Public service activities for Low/Moderate Income Housing Benefit	10	Households Assisted

Estimation of the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b).

In 2016, \$206,066.00 in HOME funds will be allocated to the Homestretch Downpayment Assistance program. The award will provide 27 LMI first-time homebuyers with zero-interest, deferred payment loans of \$7,500.00 to offset the downpayment and closing costs associated with the purchase of eligible Gwinnett County properties.

Atlanta Neighborhood Development Partnership (ANDP), a certified Gwinnett County CHDO, will be awarded CHDO Reserve funding of \$251,467.00 and \$225,000.00 in HOME funding. With the awards, ANDP will acquire and rehabilitate four properties which will be sold to income-eligible homebuyers.

Lawrenceville Housing Corporation (LHC) will receive \$225,000.00 in 2016 HOME funding to acquire and rehabilitate one property, which will be sold an income-eligible homebuyer. LHC will also receive \$300,000.00 in HOME funds to acquire and rehabilitate two properties that will be rented to low-income families.

Habitat for Humanity will use \$100,000.00 in HOME funds to purchase vacant land in Gwinnett County. Eight single-family homes will be constructed on the property and sold to low-income homebuyers.

Projects

AP-35 - Projects – 91.220(d)

In 2016, Gwinnett County will allocate funding to a total of 31 projects. While the majority will provide a direct benefit to LMI persons, five will provide an area benefit to identified Census Tracts located within municipalities that participate in Gwinnett's Urban County CDBG program.

Per HUD regulations, no more than 20% of the total CDBG award can be allocated to Planning and Administration. In 2016, Gwinnett County will allocate \$840,076.00, (16% of the total CDBG award), to this project.

HUD allows no more than 15% of the CDBG award to be used for Public Services projects. In 2016, Gwinnett County will allocate \$743,484.00, (14% of the total CDBG award), to Public Services projects.

HUD's HOME regulations require no more than 10% of the total HOME award to be used for Administration costs. In 2016, Gwinnett County will allocate \$150,837.00, (10% of the total HOME award), to this project.

Per HUD regulations, no more than 7.5% of the total ESG award can be used for Planning and Administration. In 2016, Gwinnett County will allocate \$35,448.00, (7.5% of the total award), to this project.

Gwinnett County will not utilize HUD's 10% allowable allocation of CDBG Unprogrammed Funds.

A detailed listing of 2016 projects is provided in Table 7 on pages 28 and 29.

Table 7 – Project Information

Project #	IDIS #	Project Name	Funding Award
Community Development Block Grant (CDBG)			
1	2214	Gwinnett County Grant Administration	\$500,000.00
	2215	Administration: Gwinnett County Grant Admin.	\$340,076.00
2	2216	Gwinnett County Homeowner Housing Rehabilitation Program	\$350,000.00
3	2217	Gwinnett County Housing Services Delivery Costs	\$50,000.00
4	2218	Gwinnett County Housing: WFN CDBG Rehab Administration	\$116,601.00
5	2219	Gwinnett County Housing: WFN Housing Admin. Services – DPA	\$70,000.00
6	2226	City of Buford Infrastructure Improvements: Water Improvements - Garner St.	\$425,000.00
	2260	City of Buford Infrastructure Improvements: Sewer Improvements - Jackson St.	\$250,000.00
7	2227	City of Buford Infrastructure Improvements: Sidewalk Construction and Playground Construction-Bona Rd. and Buford Youth Community Center	\$90,000.00
8	2228	City of Dacula Infrastructure Improvements: Street Improvements - Majestic Circle	\$300,000.00
9	2261	City of Lilburn Infrastructure Improvements: ADA Accessibility Sidewalk Construction – Hillcrest Rd., W Peachtree St., Garner St.	\$260,565.00
	2229	City of Loganville Infrastructure Improvements: Sidewalk Construction – Fox Chase Subdivision	\$243,000.00
	2230	City of Norcross Infrastructure Improvements: Sidewalk Construction - Goodwick Way, Newbury Rd., West Peachtree St., Garner St.	\$171,154.00
10	2233	Good Samaritan Health Center of Gwinnett, Inc. Facility Acquisition & Renovation: Good Samaritan Health Center Relocation & Expansion Project	\$734,720.00
11	2242	Rainbow Village Renovation: Playground Shade Structure	\$8,394.00
12	2220	Action Ministries Operating Costs: Rapid Re-Housing Program	\$33,000.00
	2231	ClearPoint Credit Counseling Solutions Operating Costs: Homeless Support Program	\$39,000.00
	2239	Lawrenceville Housing Corporation Operating Costs: Pathway Home (Rental Housing) Program	\$39,000.00
	2244	The Salvation Army Operating Costs: Home Sweet Home Gwinnett/Family Emergency Services	\$39,000.00
13	2234	Gwinnett Christian Terrace Equipment Purchase: Handicap Accessible Passenger Bus	\$64,568.00
14	2222	Annandale at Suwanee Equipment Purchase: Handicap Accessible Van	\$28,405.00
	2236	Hi-Hope Service Center Equipment Purchase: Passenger Vehicle	\$17,000.00
	2237	Hi-Hope Service Center Operating Costs: Community Access Program	\$39,000.00
15	2232	Georgia Law Center on Homelessness & Poverty Operating Costs: Legal Services	\$60,000.00
16	2240	Partnership Against Domestic Violence Operating Costs: Gwinnett County Domestic Violence Shelter	\$42,057.00
17	2223	Catholic Charities of the Archdiocese of Atlanta Operating Costs: Bilingual Housing Counseling	\$35,000.00
	2225	Center for Pan Asian Community Services Operating Costs: Housing Counseling	\$35,000.00
	2243	The IMPACT! Group Operating Costs: Housing Counseling & Homeownership Education	\$50,000.00

Table 7 – Project Information *continued*

Project #	IDIS #	Project Name	Funding Award
18	2224	Catholic Charities of the Archdiocese of Atlanta Operating Costs: Fair Housing	\$15,000.00
19	2241	Rainbow Village Equipment Purchase: Early Development Hand Sanitizer Machine	\$16,027.00
20	2238	Hope Clinic Operating Costs: Chronic Care Management Program	\$71,000.00
21	2221	Africa's Children's Fund Operating Costs: Therapeutic Intervention Program for Abused/Neglected Children	\$50,000.00
22	2235	Hi-Hope Service Center Building Renovation: Group Homes	\$240,600.00
30	2257	Catholic Charities of the Archdiocese of Atlanta Operating Costs: Bilingual Mental Health Counseling	\$25,000.00
	2258	Hope Clinic Operating Costs: Mental Health Services	\$45,427.00
31	2259	Gwinnett County Department of Community Services Construction: Graves Park Amenities	\$296,300.00
TOTAL CDBG AWARD			\$5,189,894.00
HOME Investment Partnerships Program (HOME)			
1	2251	Gwinnett County Program Administration	\$150,837.00
23	2250	Atlanta Neighborhood Development Partnership - CHDO Operating	\$50,000.00
24	TBD	Atlanta Neighborhood Development Partnership - CHDO Reserve: Acquisition, Rehabilitation, Disposition of Single-Family Homes	\$251,467.00
25	TBD	Atlanta Neighborhood Development Partnership: Acquisition, Rehabilitation, Disposition of Single-Family Homes	\$225,000.00
	TBD	Lawrenceville Housing Corporation: Acquisition, Rehabilitation, Disposition of Single-Family	\$225,000.00
26	TBD	Lawrenceville Housing Corporation Rental Housing: Acquisition/Rehabilitation of Single-Family and Multi-Family Homes	\$300,000.00
27	TBD	Gwinnett Habitat for Humanity: Land Acquisition	\$100,000.00
29	TBD	Gwinnett County Homestretch Downpayment Assistance Program	\$206,066.00
TOTAL HOME AWARD			\$1,508,370.00
Emergency Solutions Grant (ESG)			
28	2249	Gwinnett County Program Administration	\$35,448.00
	2248	HMIS (County & Subrecipient Usage)	\$5,000.00
	2245	Emergency Shelter	\$205,666.00
	2246	Homelessness Prevention	\$115,000.00
	2247	Rapid Re-Housing	\$111,534.00
TOTAL ESG AWARD			\$472,648.00
GRAND TOTAL			\$7,170,912.00

Gwinnett County identified six strategic priorities in the 2015-2019 Consolidated Plan:

- (1) Increase Access to Affordable Housing;
- (2) Increase Housing Options for Homeless and At Risk of Homelessness;
- (3) Reduce Substandard Housing;
- (4) Increase Housing and Supportive Services for Targeted Populations;
- (5) Increase the Capacity of Public Facilities and Public Services to Improve the Social, Economic, and Physical Environment by Acquiring, Constructing, or Rehabilitating Public Facilities, Revitalizing Older Areas of the County, Providing Equipment and Operating Support Through Public Service Activities, and Providing Overall Program Administration and Management; and,
- (6) Affirmatively Further Fair Housing Choice.

Gwinnett County prioritizes its allocations by ensuring that all proposed projects align with at least one of its strategic priorities and target areas of greatest need with the county's borders. Additionally, projects must directly benefit LMI persons or households. This can be accomplished in the following ways:

- **Area Benefit:** Projects can target a Census Tract identified as low-income by US Census Data. Five of the projects allocated funding in 2016 will provide an Area Benefit; or,
- **Direct Benefit:** At least 51% of project beneficiaries must meet the FY 2016 income limits or belong to a presumed benefit group. Subrecipients must document the income and/or presumed benefit status of every reported beneficiary.

As identified in the county's 2015 Analysis of Impediments to Fair Housing Choice, obstacles to addressing the underserved needs of Gwinnett County residents include:

- (1) A Lack of Affordable Housing Supply;
- (2) Accessibility and Mobility Issues;
- (3) Restrictive Zoning Laws;
- (4) Resident Viewpoint on Affordable Housing;
- (5) Deficiency of Fair Housing Education; and,
- (6) Underserved Populations.

AP-38 Projects Summary

Table 8 - Project Summary Information		
Community Development Block Grant (CDBG)		
Project #1	IDIS# 2214	Gwinnett County Grant Administration
Description	The CDBG program cannot be carried out without program administration which funds project oversight, reporting, and monitoring as required by HUD.	
Funding Requested	N/A	
2016 Funding Allocation	\$500,000.00	
Goal Name	Provide the Administrative Structure for the Planning, Implementation and Management of the CDBG program.	
Target Areas	Gwinnett County	
Priority Needs Addressed	Provide Overall Program Administration	
Annual Goal	N/A	
Project #1	IDIS# 2215	Administration: Gwinnett County Grant Administration
Description	Overall planning and administration of the CDBG and HOME Programs by Gwinnett County Department of Financial Services and a contracted Program Management Firm, WFN Consulting Inc., that performs Program Administration duties.	
Funding Requested	N/A	
2016 Funding Allocation	\$340,076.00	
Goal Name	Provide the Administrative Structure for the Planning, Implementation and Management of the CDBG and HOME Programs.	
Target Areas	Gwinnett County	
Priority Needs Addressed	Provide Overall Program Administration	
Annual Goal	N/A	
Project #2	IDIS# 2216	Gwinnett County Homeowner Housing Rehabilitation
Description	Additional funding for the Homeowner Housing Rehabilitation Program is necessary to meet the program's pending obligations and address the continued demand for the program.	
Funding Requested	N/A	
2016 Funding Allocation	\$350,000.00	
Goal Name	Rehabilitation of Existing Housing	
Target Areas	Gwinnett County	
Priority Needs Addressed	Reduce Substandard Housing	
Annual Goal	15 Housing/Household Units	

Table 8 – Project Summary Information *continued*

Project #3	IDIS# 2217	Gwinnett County Housing Services Delivery Costs
Description		The County’s Homeowner Rehabilitation Program along with the HOME funded Homestretch Downpayment Assistance Program contains service delivery costs directly related to carrying out the programs’ activities.
Funding Requested		N/A
2016 Funding Allocation		\$50,000.00
Goal Name		Rehabilitation of Existing Housing; Acquire/Construct/Rehab Housing and Rental Housing for Targeted Populations; Acquisition/Rehabilitation/Disposition of Single Family Units and Rental Housing
Target Areas		Gwinnett County
Priority Needs Addressed		Reduce Substandard Housing; increase Access to Affordable Housing; Increase Housing and Supportive Services for Targeted Populations
Annual Goal		N/A
Project #4	IDIS# 2218	Gwinnett County Housing: WFN CDBG Rehab Administration
Description		Overall Management of the CDBG Homeowner Housing Rehabilitation Program.
Funding Requested		N/A
2016 Funding Allocation		\$116,601.00
Goal Name		Provide the Administrative Structure for the Planning, Implementation and Management of the CDBG and HOME Programs.
Target Areas		Gwinnett County
Priority Needs Addressed		Provide Overall Program Administration
Annual Goal		N/A
Project #5	IDIS# 2219	Gwinnett County Housing: WFN Housing Admin. Services – DPA
Description		Overall Administration of the Homestretch Downpayment Assistance Program
Funding Requested		N/A
2016 Funding Allocation		\$70,000.00
Goal Name		Provide the Administrative Structure for the Planning, Implementation and Management of the CDBG and HOME Programs.
Target Areas		Gwinnett County
Priority Needs Addressed		Provide Overall Program Administration
Annual Goal		N/A

Table 8 – Project Summary Information *continued*

Project #6	IDIS# 2260	City of Buford: Infrastructure Improvements
Description	The City of Buford will replace 1,500 feet of sewer line along Jackson Street, including manhole covers and existing service lines.	
Funding Requested	\$250,000.00	
2016 Funding Allocation	\$250,000.00	
Goal Name	Improve Existing Deteriorated Public Facilities and Infrastructure	
Target Areas	City of Buford, Census Tract 501.03	
Priority Needs Addressed	Increase the Capacity of Public Facilities	
Annual Goal	10 Households Assisted	
Project #6	IDIS# 2226	City of Buford: Infrastructure Improvements
Description	The City of Buford will replace the water main servicing Garner Street from the intersection of Poplar Street to Little Mill Road. Funding will also allow for subsequent resurfacing of the roadway.	
Funding Requested	\$425,000.00	
2016 Funding Allocation	\$425,000.00	
Goal Name	Improve Existing Deteriorated Public Facilities and Infrastructure	
Target Areas	City of Buford, Census Tract 501.03	
Priority Needs Addressed	Increase the Capacity of Public Facilities	
Annual Goal	36 Households Assisted	
Project #7	IDIS# 2227	City of Buford: Infrastructure Improvements
Description	The City of Buford will create an outdoor activity area at the Buford Youth Community Center. Sidewalks will also be added to connect the local community to the Center.	
Funding Requested	\$90,000.00	
2016 Funding Allocation	\$90,000.00	
Goal Name	Improve Existing Deteriorated Public Facilities and Infrastructure	
Target Areas	City of Buford, Census Tract 501.05	
Priority Needs Addressed	Increase the Capacity of Public Facilities	
Annual Goal	1,195 Households Assisted	
Project #8	IDIS# 2228	City of Dacula: Infrastructure Improvements
Description	The City of Dacula will address storm water drainage and street deterioration issues on Majestic Circle. The neighborhood's cul-de-sac will also be widened to accommodate a school bus turnaround.	
Funding Requested	\$300,000.00	
2016 Funding Allocation	\$300,000.00	
Goal Name	Improve Existing Deteriorated Public Facilities and Infrastructure	
Target Areas	City of Dacula, Census Tract 506.08	
Priority Needs Addressed	Increase the capacity of Public Facilities	
Annual Goal	51 Households Assisted	

Table 8 – Project Summary Information continued

Project #9	IDIS# 2261	City of Lilburn: Infrastructure Improvements
Description		The City of Lilburn will install handicap-accessible sidewalks to provide residents with access to the City's various amenities.
Funding Requested		\$700,000.00
2016 Funding Allocation		\$260,565.00
Goal Name		Improve Existing Deteriorated Public Facilities and Infrastructure
Target Areas		City of Lilburn, Census Tract 504.35
Priority Needs Addressed		Increase the capacity of Public Facilities
Annual Goal		1,258 Households Assisted
Project #9	IDIS# 2229	City of Loganville: Infrastructure Improvements
Description		The City of Loganville will address safety issues within its Fox Chase subdivision by constructing sidewalks and handicap ramps along five neighborhood streets with high-volume pedestrian traffic.
Funding Requested		\$243,000.00
2016 Funding Allocation		\$243,000.00
Goal Name		Improve Existing Deteriorated Public Facilities and Infrastructure
Target Areas		City of Loganville, Census Tract 507.31
Priority Needs Addressed		Increase the capacity of Public Facilities
Annual Goal		86 Households Assisted
Project #9	IDIS# 2230	City of Norcross: Infrastructure Improvements
Description		Sidewalk conditions and ADA compliance concerns in areas adjacent to a Middle School will be addressed.
Funding Requested		\$300,000.00
2016 Funding Allocation		\$171,154.00
Goal Name		Improve Existing Deteriorated Public Facilities and Infrastructure
Target Areas		City of Norcross, Census Tracts 503.06, 503.19
Priority Needs Addressed		Increase the capacity of Public Facilities
Annual Goal		2,989 Households Assisted
Project #10	IDIS# 2233	Good Samaritan Health Center of Gwinnett: Renovation
Description		Good Samaritan will renovate and appropriately equip a property to accommodate its growing caseload of primarily indigent, uninsured patients with acute and chronic health issues.
Funding Requested		\$2,301,700.00
2016 Funding Allocation		\$734,720.00
Goal Name		Improve Existing Deteriorated Public Facilities and Infrastructure
Target Areas		Gwinnett County
Priority Needs Addressed		Increase the capacity of Public Facilities
Annual Goal		691 Households Assisted

Table 8 – Project Summary Information *continued*

Project #11	IDIS# 2242	Rainbow Village: Renovation
Description	Rainbow Village will purchase two shade structures for their Early Childhood Development Center. Such structures are required for the ECDC to become licensed by Bright From the Start: the Georgia Department of Early Care and Learning.	
Funding Requested	\$8,394.00	
2016 Funding Allocation	\$8,394.00	
Goal Name	Acquire/Construct/Rehabilitate Public Facilities and Infrastructure for Targeted Populations	
Target Areas	Gwinnett County	
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations	
Annual Goal	105 Persons Assisted	
Project #12	IDIS# 2220	Action Ministries.: Operating Costs – Rapid Re-Housing Program
Description	Action Ministries will use Operating Funds to administer a Rapid Re-Housing Program. The program will provide financial assistance and case management with a focus on Veterans.	
Funding Requested	\$33,000.00	
2016 Funding Allocation	\$33,000.00	
Goal Name	Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations	
Target Areas	Gwinnett County	
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations	
Annual Goal	80 Persons Assisted	
Project #12	IDIS# 2231	ClearPoint Credit Counseling Solutions: Operating Costs – Homeless Support Program
Description	ClearPoint will use funding to continue its Homeless Support Program at five partner sites in Gwinnett County. Low-income participants will receive budget and credit counseling customized to address identified financial concerns.	
Funding Requested	\$50,000.00	
2016 Funding Allocation	\$39,000.00	
Goal Name	Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations	
Target Areas	Gwinnett County	
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations	
Annual Goal	232 Persons Assisted	

Table 8 – Project Summary Information *continued*

Project #12	IDIS# 2239	Lawrenceville Housing Corporation: Operating Costs – Pathway Home (Rental Housing) Program
Description	LHC will enhance their Pathways HOME program, which provides low-income families with affordable housing in Gwinnett. In addition to the creation of a case management position, funding will support youth programming, childcare and transportation assistance, mental health support and financial counseling services.	
Funding Requested	\$90,200.00	
2016 Funding Allocation	\$39,000.00	
Goal Name	Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations	
Target Areas	Gwinnett County	
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations	
Annual Goal	12 Persons Assisted	
Project #12	IDIS# 2244	The Salvation Army: Operating Costs – Home Sweet Home Gwinnett/Family Emergency Services
Description	The Salvation Army will utilize funding to finance operating costs of their emergency and transitional housing programs as well as vehicle maintenance and transportation costs.	
Funding Requested	\$443,255.00	
2016 Funding	\$39,000.00	
Annual Goals	Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations.	
Target Areas	Gwinnett County	
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations	
Goal Outcome Indicator	157 Persons Assisted	
Project #13	IDIS# 2234	Gwinnett Christian Terrace: Equipment Purchase
Description	Funds will be put toward the procurement of a new 16-22 passenger wheelchair-lift equipped vehicle to replace their existing model year 2002 bus. The vehicle will be utilized to provide transportation for the disabled and/or frail elderly residents of this HUD-subsidized housing facility.	
Funding Requested	\$64,568.00	
2016 Funding	\$64,568.00	
Annual Goals	Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations.	
Target Areas	Gwinnett County	
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations	
Goal Outcome Indicator	144 Persons Assisted	

Table 8 – Project Summary Information *continued*

Project #14	IDIS# 2222	Annandale at Suwanee: Equipment Purchase
Description		Annandale Village, in service to adults living with developmental disabilities and/or traumatic brain injuries, will utilize Equipment funding to purchase handicapped-accessible vehicles to accommodate the transportation needs of their residents.
Funding Requested		\$213,400.00
2016 Funding		\$28,405.00
Annual Goals		Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations.
Target Areas		Gwinnett County
Priority Needs Addressed		Increase Housing and Supportive Services for Targeted Populations
Goal Outcome Indicator		25 Persons Assisted
Project #14	IDIS# 2237	Hi-Hope Service Center: Operating Costs – Community Access Program
Description		Hi-Hope Service Center will expand their capacity to serve the developmentally disabled population of Gwinnett County by using Operating funds to hire more direct support professionals. Adding staff will allow the agency to admit more clients to their weekday Community Access Program.
Funding Requested		\$234,455.00
2016 Funding Allocation		\$39,000.00
Goal Name		Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations.
Target Areas		Gwinnett County
Priority Needs Addressed		Increase Housing and Supportive Services for Targeted Populations
Annual Goal		6 Persons Assisted
Project #14	IDIS# 2236	Hi-Hope Service Center: Equipment Purchase
Description		With this allocation, Hi-Hope will replace their aging fleet of accessible vans. The organization will use the acquired vehicles to transport their developmentally disabled clients to and from community engagement activities.
Funding Requested		\$230,500.00
2016 Funding Allocation		\$17,000.00
Goal Name		Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations.
Target Areas		Gwinnett County
Priority Needs Addressed		Increase Housing and Supportive Services for Targeted Populations
Annual Goal		6 Persons Assisted

Table 8 – Project Summary Information *continued*

Project #15	IDIS# 2232	Georgia Law Center on Homelessness & Poverty: Operating Costs – Legal Services
Description	The GLCH will use funds to support the salary of an attorney solely dedicated to addressing the legal needs of low-income Gwinnett County residents.	
Funding Requested	\$60,000.00	
2016 Funding Allocation	\$60,000.00	
Goal Name	Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations	
Target Areas	Gwinnett County	
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations	
Annual Goal	137 Persons Assisted	
Project #16	IDIS# 2240	Partnership Against Domestic Violence: Operating Costs – Gwinnett County Domestic Violence Shelter
Description	Operation of the largest domestic violence shelter in the Georgia-Gwinnett Safe House- requires round-the-clock staffing to ensure the safety of residents and their children. CDBG funds will provide salaries for three existing positions for project year 2016.	
Funding Requested	\$67,500.00	
2016 Funding Allocation	\$42,057.00	
Goal Name	Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations	
Target Areas	Gwinnett County	
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations	
Annual Goal	187 Persons Assisted	
Project #17	IDIS# 2223	Catholic Charities of the Archdiocese of Atlanta: Operating Costs – Bilingual Housing Counseling
Description	Catholic Charities is HUD-certified to provide bilingual housing counseling services in Gwinnett County. Funding will go toward expanded provision of services at multiple sites throughout the county, five days per week. The agency targets low-income families, with a special focus on immigrants and refugees.	
Funding Requested	\$35,000.00	
2016 Funding Allocation	\$35,000.00	
Goal Name	Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations.	
Target Areas	Gwinnett County	
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations	
Annual Goal	150 Persons Assisted	

Table 8 – Project Summary Information *continued*

Project #17	IDIS# 2225	Center for Pan Asian Community Services: Operating Costs - Housing Counseling
Description	Funding will be used to support housing and foreclosure prevention counseling, homebuyer workshops, and Fair Housing activities targeting the Asian and Pacific Islander population of Gwinnett County.	
Funding Requested	\$60,000.00	
2016 Funding Allocation	\$35,000.00	
Goal Name	Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations.	
Target Areas	Gwinnett County	
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations	
Annual Goal	146 Persons Assisted	
Project #17	IDIS# 2243	The IMPACT! Group: Operating Costs - Housing Counseling
Description	The IMPACT! Group will use funding to support the salaries of multiple staff members dedicated to providing housing and financial counseling to Gwinnett County residents, with a special focus on Military Veterans.	
Funding Requested	\$320,000.00	
2016 Funding Allocation	\$50,000.00	
Goal Name	Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations	
Target Areas	Gwinnett County	
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations	
Annual Goal	132 Persons Assisted	
Project #18	IDIS# 2224	Catholic Charities of the Archdiocese of Atlanta: Fair Housing
Description	Catholic Charities will administer a new project that will provide outreach, education, and training on Fair Housing to Gwinnett County's immigrants and refugees, as well as to property owners and community agencies that serve the population.	
Funding Requested	\$15,000.00	
2016 Funding Allocation	\$15,000.00	
Goal Name	Affirmatively Further Fair Housing Activities	
Target Areas	Gwinnett County	
Priority Needs Addressed	Affirmatively Further Fair Housing Choice	
Annual Goal	10 Households Assisted	

Table 8 – Project Summary Information *continued*

Project #19	IDIS# 2241	Rainbow Village: Equipment Purchase
Description	Rainbow Village will purchase a sanitizer machine that eliminates the use of chemicals and reduces the amount of manual labor staff must dedicate to daily cleaning of the facility.	
Funding Requested	\$16,027.00	
2016 Funding Allocation	\$16,027.00	
Goal Name	Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations	
Target Areas	Gwinnett County	
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations	
Annual Goal	105 Persons Assisted	
Project #20	IDIS# 2238	Hope Clinic: Operating Costs – Chronic Care Management
Description	Providing medical care to the uninsured and/or low-income population of Gwinnett, Hope Clinic will expand their chronic care program for individuals living with Diabetes.	
Funding Requested	\$148,318.00	
2016 Funding Allocation	\$71,000.00	
Goal Name	Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations	
Target Areas	Gwinnett County	
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations	
Annual Goal	366 Persons Assisted	
Project #21	IDIS# 2221	Africa’s Children’s Fund: Operating Costs – Therapeutic Intervention Program for Abused/Neglected Children
Description	Africa Children's Fund will expand the menu of services provided via their Therapeutic Intervention Program (TIP). Enhanced programming will address the psychosocial needs of Gwinnett County neglected/abused children and their families.	
Funding Requested	\$99,750.00	
2016 Funding Allocation	\$50,000.00	
Goal Name	Financial Assistance (Equipment and Operating Costs) for Agencies Serving Targeted Populations	
Target Areas	Gwinnett County	
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations	
Annual Goal	120 Persons Assisted	

Table 8 – Project Summary Information *continued*

Project #22	IDIS #2235	Hi-Hope Service Center Building Renovation: Group Homes
Description	Hi-Hope will use CDBG Facilities funds to renovate five existing residences to ensure continued safety and accessibility for the residents and the staff who supervises them.	
Funding Requested	\$240,600.00	
2016 Funding Allocation	\$240,600.00	
Goal Name	Acquire/Construct/Rehabilitate Housing for Targeted Populations	
Target Areas	Gwinnett County	
Priority Needs Addressed	Increase Housing and Supportive Services for Targeted Populations	
Annual Goal	20 persons	
Project #30	IDIS #2257	Catholic Charities of the Archdiocese of Atlanta: Operating Costs - Bilingual Mental Health Counseling
Description	Catholic Charities will administer bilingual mental health counseling and anger management programs at two Gwinnett County locations.	
Funding Requested	\$35,000.00	
2016 Funding Allocation	\$25,000.00	
Goal Name	Provide Funding, Support, or Technical Assistance to Agencies Meeting the Public Services Needs of the County	
Target Areas	Gwinnett County	
Priority Needs Addressed	Increase the Capacity of Public Services	
Annual Goal	58 Households Assisted	
Project #30	IDIS# 2258	Hope Clinic: Operating Costs - Mental Health Services
Description	Funds will support the expansion of a program currently being piloted at the Hope Clinic, designed to address the mental health concerns of their patient population. This allocation will be used to hire professional clinicians who will be available to provide care 24 hours/day.	
Funding Requested	\$195,347.00	
2016 Funding Allocation	\$45,427.00	
Goal Name	Provide Funding, Support, or Technical Assistance to Agencies Meeting the Public Services Needs of the County	
Target Areas	Gwinnett County	
Priority Needs Addressed	Increase the Capacity of Public Services	
Annual Goal	28 Households Assisted	
Project #31	IDIS #2259	Gwinnett County Department of Community Services: Construction
Description	DoCS will construct new amenities within Graves Park, including soccer fields and walking trails.	
Funding Requested	\$671,300.00	
2016 Funding Allocation	\$296,300.00	
Goal Name	Improve Existing Deteriorated Public Facilities and Infrastructure	
Target Areas	City of Norcross, Census Tracts 504.17, 504.18, 504.33, 504.34	
Priority Needs Addressed	Increase the Capacity of Public Facilities	
Annual Goal	7,646 Households Assisted	

Table 8 – Project Summary Information *continued*

HOME Investment Partnerships Program (HOME)

Project #1	IDIS# 2251	Gwinnett County Grants Administration
Description	The HOME program cannot be carried out without program administration which funds project oversight, reporting, and monitoring as required by HUD.	
Funding Requested	N/A	
2016 Funding Allocation	\$150,837.00	
Goal Name	Provide the Administrative Structure for the Planning, Implementation and Management of the HOME program.	
Target Areas	Gwinnett County	
Priority Needs Addressed	Providing Overall Program Administration	
Annual Goal	N/A	
Project #23	IDIS# 2250	Community Housing Development Organization: Operating
Description	Funding will provide operating costs for Gwinnett’s sole CHDO.	
Funding Requested	\$50,000.00	
2016 Funding Allocation	\$50,000.00	
Goal Name	Acquisition/Rehabilitation/Disposition of Single-Family Units	
Target Areas	Gwinnett County	
Priority Needs Addressed	Increase Access to Affordable Housing; Affirmatively Further Fair Housing Choice	
Annual Goal	N/A	
Project #24	IDIS # TBD	Community Housing Development Organization: Reserve
Description	ANDP will acquire and rehabilitate scattered-site single-family homes in Gwinnett County.	
Funding Requested	N/A	
2016 Funding Allocation	\$251,467.00	
Goal Name	Acquisition/Rehabilitation/Disposition of Single-Family Units	
Target Areas	Gwinnett County	
Priority Needs Addressed	Increase Access to Affordable Housing; Affirmatively Further Fair Housing Choice	
Annual Goal	2 Housing/Household Units	
Project #25	IDIS # TBD	Atlanta Neighborhood Development Partnership: Single-Family Homes
Description	ANDP will acquire and rehabilitate single-family Gwinnett County properties.	
Funding Requested	\$800,000.00	
2016 Funding Allocation	\$225,000.00	
Goal Name	Acquisition/Rehabilitation/Disposition of Single-Family Units	
Target Areas	Gwinnett County	
Priority Needs Addressed	Increase Access to Affordable Housing; Affirmatively Further Fair Housing Choice	
Annual Goal	2 Housing/Household Units	

Table 8 – Project Summary Information *continued*

Project #25	IDIS # TBD	Lawrenceville Housing Corporation: Single-Family Homes
Description		LHC will acquire and rehabilitate single family homes to be offered for sale to participants of the organization's Welcome Home Program.
Funding Requested		\$500,000.00
2016 Funding Allocation		\$225,000.00
Goal Name		Acquisition/Rehabilitation/Disposition of Single-Family Units
Target Areas		Gwinnett County
Priority Needs Addressed		Increase Access to Affordable Housing; Affirmatively Further Fair Housing Choice
Annual Goal		1 Housing/Household Unit
Project #26	IDIS # TBD	Lawrenceville Housing Corporation: Rental Housing
Description		Funding will be utilized to acquire and rehabilitate single and multi-family homes to be offered at discounted rental rates via LHC's rental housing program, Pathway Home.
Funding Requested		\$500,000.00
2016 Funding Allocation		\$300,000.00
Goal Name		Increase Access to Affordable Housing for Low- and Moderate-Income Persons
Target Areas		Gwinnett County
Priority Needs Addressed		Increase Access to Affordable Housing; Affirmatively Further Fair Housing Choice
Annual Goal		2 Housing/Household Units
Project #27	IDIS # TBD	Gwinnett Habitat for Humanity: Land Acquisition
Description		Habitat will acquire and develop land to serve as sites for homes to be developed and sold to low-income first-time homebuyers.
Funding Requested		\$100,000.00
2016 Funding Allocation		\$100,000.00
Goal Name		Acquisition/Rehabilitation/Disposition of Single-Family Units
Target Areas		Gwinnett County
Priority Needs Addressed		Increase Access to Affordable Housing; Affirmatively Further Fair Housing Choice
Annual Goal		8 Housing/Household Units
Project #29	IDIS # TBD	Gwinnett County Homestretch Downpayment Assistance Program
Description		Gwinnett County will provide deferred payment, 0% interest loans in the amount of \$7,500.00 to income-eligible first-time homebuyers to offset downpayment and closing costs of eligible Gwinnett County properties.
Funding Requested		N/A
2016 Funding Allocation		\$206,066.00
Goal Name		Provide Downpayment Assistance
Target Areas		Gwinnett County
Priority Needs Addressed		Increase Access to Affordable Housing
Annual Goal		27 Households Assisted

Table 8 – Project Summary Information *continued*

Emergency Solutions Grant (ESG)		
Project #28	IDIS# 2249	Gwinnett County Grants Administration
Description	The ESG program cannot be carried out without program administration which funds project oversight, reporting, and monitoring as required by HUD.	
Funding Requested	N/A	
2016 Funding Allocation	\$35,448.00	
Goal Name	Provide the Administrative Structure for the Planning, Implementation and Management of the ESG program.	
Target Areas	Gwinnett County	
Priority Needs Addressed	Providing Overall Program Administration	
Annual Goal	N/A	
Project #28	IDIS# 2248	HMIS (County & Subrecipient Usage)
Description	HMIS participation is a required element of ESG funding. Gwinnett County (\$4,500.00) and Norcross Cooperative Ministry (\$500.00) will receive funding for HMIS.	
Funding Requested	N/A	
2016 Funding Allocation	\$5,000.00	
Goal Name	Support the Expansion of HMIS Use	
Target Areas	Gwinnett County	
Priority Needs Addressed	Increase Housing Options for Homeless and At Risk of Homelessness	
Annual Goal	N/A	
Project #28	IDIS# 2245	Emergency Shelter
Description	Funding will provide for the provision of emergency shelter services. Subrecipients are: Another Chance of Atlanta, (\$10,000.00); Center for Pan Asian Community Services (\$35,000); The IMPACT! Group, (\$31,000); Norcross Cooperative Ministry (\$50,000.00); Partnership Against Domestic Violence, (\$42,666.00); Rainbow Village, (\$25,000.00); and The Salvation Army, (\$12,000.00).	
Funding Requested	\$290,050.00	
2016 Funding Allocation	\$205,666.00	
Goal Name	Provide Support for Emergency Housing and Supportive Services for the Homeless	
Target Areas	Gwinnett County	
Priority Needs Addressed	Increase Housing Options for Homeless and At Risk of Homelessness	
Annual Goal	377 Persons Assisted	

Table 8 – Project Summary Information *continued*

Project #28	IDIS# 2246	Homelessness Prevention
Description		Funding will support the provision of homelessness prevention activities. Latin American Association and Norcross Cooperative Ministry will each receive \$57,500.00
Funding Requested		\$236,875.00
2016 Funding Allocation		\$115,000.00
Goal Name		Provide Funding to Increase Permanent Supportive Housing to Homeless and At Risk of Homelessness Populations
Target Areas		Gwinnett County
Priority Needs Addressed		Increase Housing Options for Homeless and At Risk of Homelessness
Annual Goal		1,916 Persons Assisted
Project #28	IDIS# 2247	Rapid Re-Housing
Description		Funding will support the provision of Rapid Re-Housing activities. Action Ministries, Inc. and The IMPACT! Group will each receive \$33,767.00; The Salvation Army will receive \$44,000.00
Funding Requested		\$143,000.00
2016 Funding Allocation		\$111,534.00
Goal Name		Provide Funding to Increase Permanent Supportive Housing to Homeless and At Risk of Homelessness Populations.
Target Areas		Gwinnett County
Priority Needs Addressed		Increase Housing Options for Homeless and At Risk of Homelessness
Annual Goal		140 Persons Assisted

AP-50 Geographic Distribution – 91.220(f)

Historically, Gwinnett County allocates a large portion of its HUD entitlement grants to areas where LMI persons are concentrated. These areas include the I-85 corridor (running north from DeKalb County to Hall County, encompassing I-85 and Buford Highway, and particularly the area in the vicinity of the City of Norcross) and the City of Lawrenceville and surrounding areas (see Figure 1 on page 48). Norcross and Lawrenceville have dense minority populations (see Figure 2 on page 49). The 2009-2013 American Community Survey reports that nearly one in four (25%) Gwinnett County residents were born in another country, (total population estimate is 825,911 – foreign-born person estimate is 205,479 or 24.8%).

Five projects funded in 2016 will target identified Census Tracts (see Table 8 on pages 31 through 45 for detailed project information). The remaining 26 projects will operate countywide. However, due to the concentration of LMI persons in the Norcross and Lawrenceville areas, it is expected that many of the persons/households assisted with 2016 funds will be located in these regions of Gwinnett County.

Table 9 summarizes the funding for 2016 geographically, identifies investment (target) areas, and displays the percentage of funds in these respective geographic areas of Gwinnett County.

Table 9 - Geographic Distribution			
Target Area	Project #	2016 Allocation	Percent of Total 2016 Award
Countywide		\$5,135,253.00	73%
Low-Mod Census Tracts		\$2,036,019.00	27%
501.03	6	\$675,000.00	9%
501.05	7	\$90,000.00	1%
506.08	8	\$300,000.00	4%
504.35	9	\$260,565.00	4%
507.31		\$243,000.00	3%
503.06, 503.19		\$171,154.00	2%
504.17, 504.18, 504.33, 504.34	31	\$296,300.00	4%

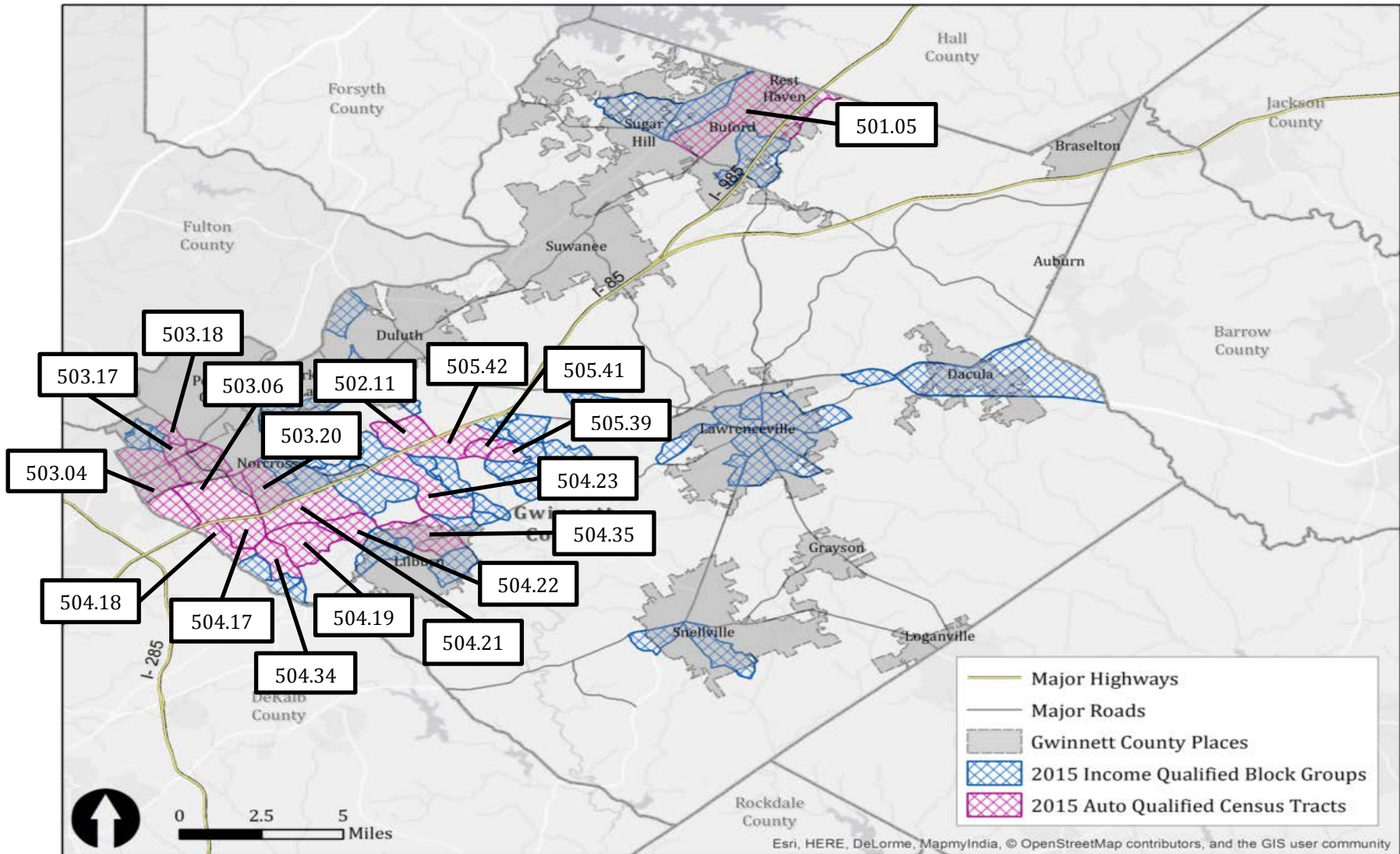
Rationale for the priorities for allocating investments geographically

Gwinnett County is an urban county that covers over 437 square miles, providing the LMI population more room to spread out as compared to urban cities. The county relies on widely accepted data such as the American Community Survey, HUD LMI summary data, and Federal Financial Institutions Examinations Council (FFIEC) data to determine areas

throughout the community where concentrations of LMI communities exist. Program resources are allocated countywide based on low-mod areas which often coincide with areas of minority concentration.

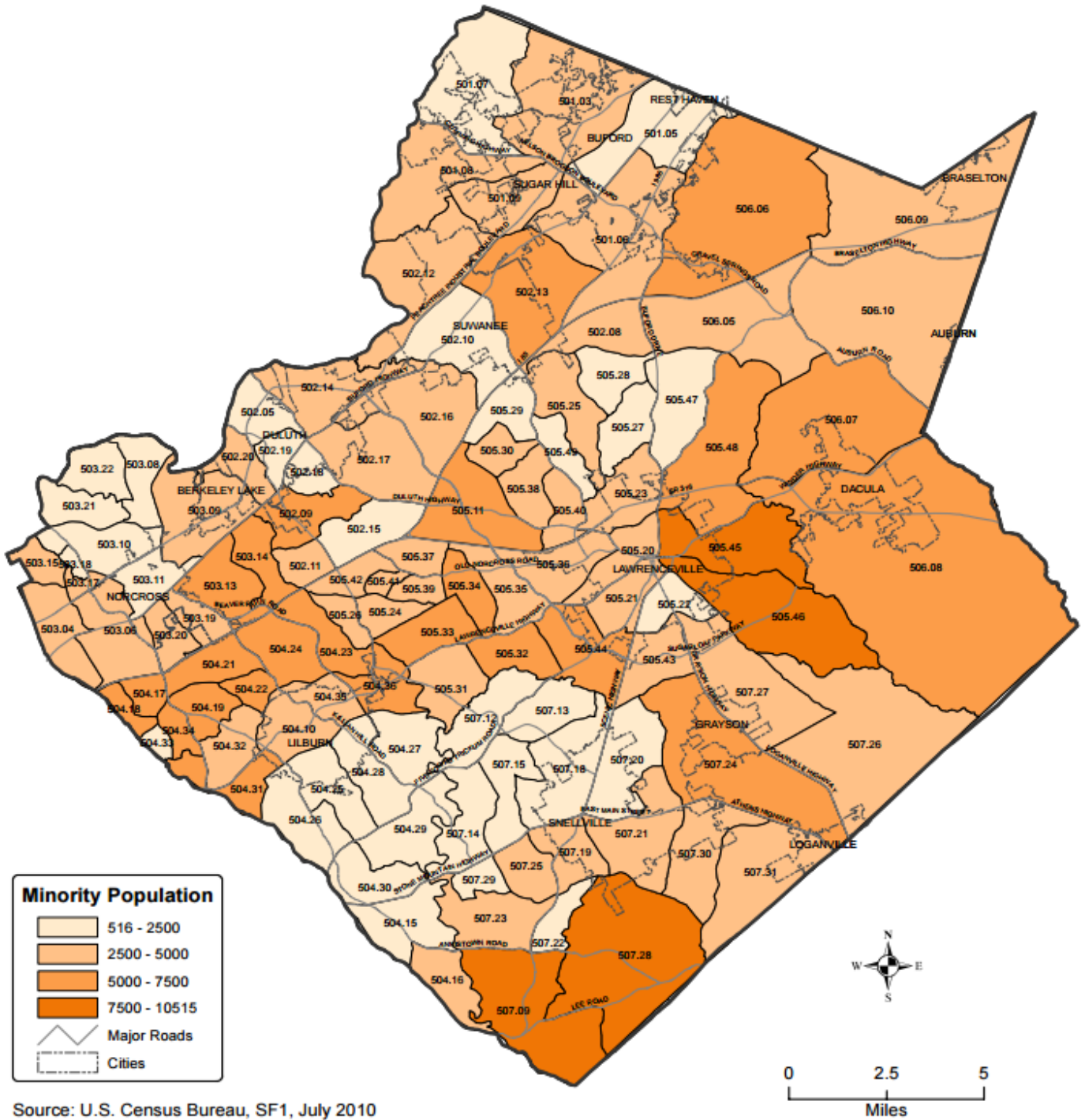
Figure 3 on page 50 depicts the location of subrecipient included in the Annual Action Plan 2016. The map reflects the geographic distribution of services throughout Gwinnett County in relation to commission districts. While most proposed projects provide countywide services, the county proposes to fund projects in each commission district to benefit LMI residents and protected classes.

Figure 1 – Gwinnett County Auto Qualified Census Tracts



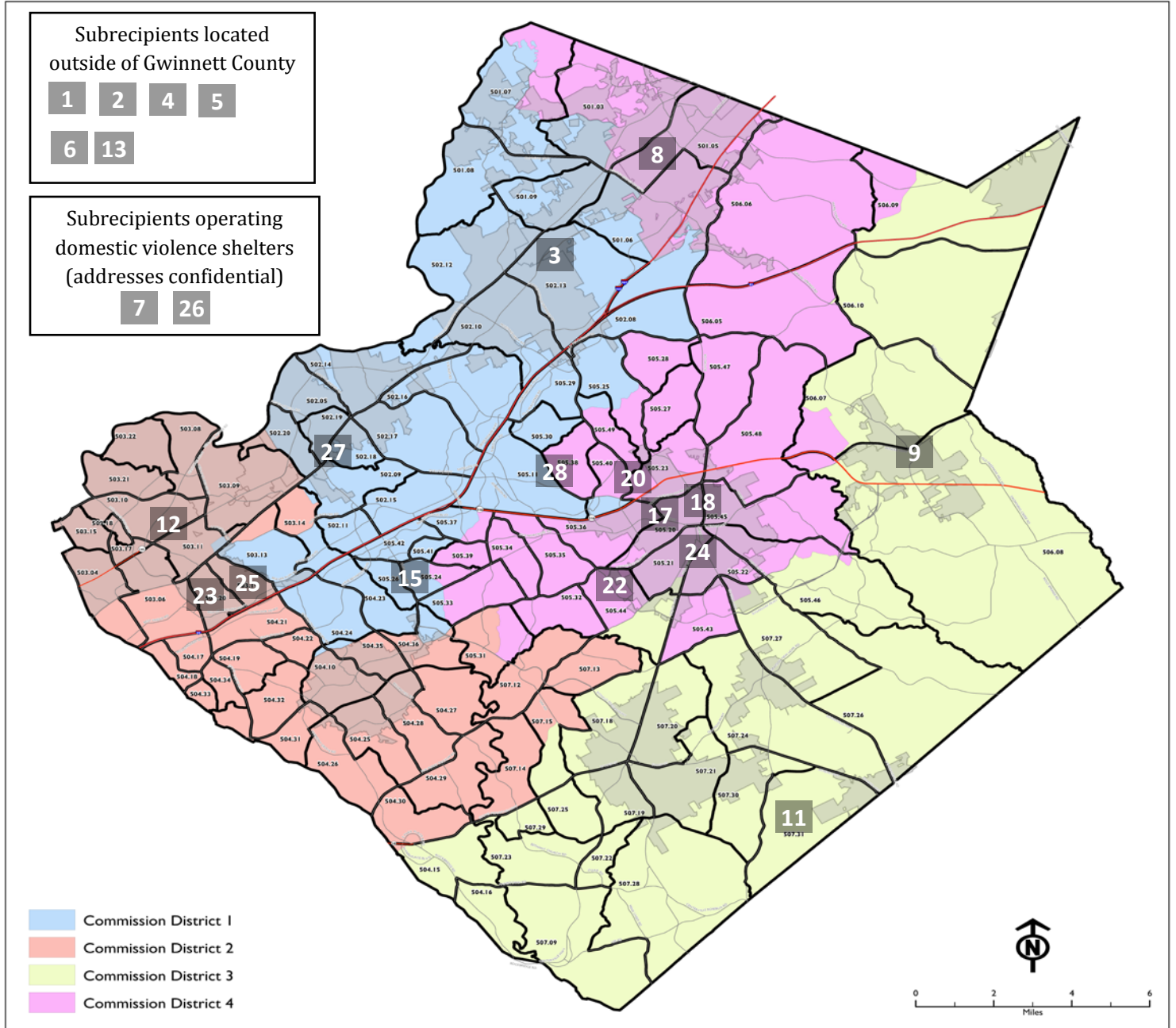
As shown in Figure 1, the majority of automatically qualified Census Tracts in Gwinnett County are located in Norcross, Buford, and Lawrenceville. The same areas also have concentrated minority populations (see Figure 2 on page 48). These Census Tracts are defined as LMI areas based on HUD’s determination.

Figure 2 - Gwinnett County Minority Population Map



According to 2010 U.S. Census Data, minorities make up nearly 54% of the Gwinnett's total population. As shown in Figure 2, the Southwestern segment of the county and areas along the major interstate routes are more densely populated by minorities.

Figure 3 - Geographic Distribution of 2016 Funding



- | | | |
|--|--|------------------------------------|
| 1 Action Ministries* | 2 Africa's Children's Fund* | 3 Annandale at Suwanee |
| 4 Another Chance of Atlanta* | 5 Atlanta Neighborhood Dev't. Partnership* | 6 Catholic Charities* |
| 7 Ctr. for Pan Asian Community Services** | 8 City of Buford | 9 City of Dacula |
| 10 City of Lilburn | 11 City of Loganville | 12 City of Norcross |
| 13 Clearpoint Credit Counseling Solutions* | 14 GA Law Ctr. on Homelessness & Poverty* | 15 Good Samaritan Health Center* |
| 16 Gwinnett Christian Terrace | 17 Gwinnett County* | 18 GC Dept. of Community Services* |
| 19 Gwinnett Habitat for Humanity | 20 Hi-Hope Service Center | 21 Hope Clinic* |
| 22 The IMPACT! Group* | 23 The Latin American Association* | 24 Lawrenceville Housing Corp.* |
| 25 Norcross Cooperative Ministry* | 26 Partnership Against Domestic Violence** | 27 Rainbow Village* |
| 28 The Salvation Army* | * Provides countywide services ** Domestic Violence provider - address confidential | |

Affordable Housing

AP-55 Affordable Housing- 91.220 (g)

The lack of an affordable housing supply was identified as a barrier in Gwinnett County's 2015 Analysis of Impediments to Fair Housing Choice. Therefore, increasing access to affordable housing and reducing substandard housing were named Strategic Priorities in the county's 2015-2019 Consolidated Plan.

In 2016, Gwinnett County's affordable housing projects will target LMI persons. The affordable housing supply will be increased by the production of new units, rehabilitation of existing units, and acquisition of new units.

Table 10- One Year Goals for Affordable Housing by Support Requirement	
One Year Goals for the Number of Households to be Supported	
Homeless	2
Non-Homeless	55
Special Needs	0
Total	57

Table 11- One Year Goals for Affordable Housing by Support Type	
One Year Goals: Number of Households Supported Through	
Rental Assistance	0
The Production of New Units	8
Rehab of Existing Units	22
Acquisition of Existing Units	27
Total	57

The following projects identified for 2016 HOME funding will address the affordable housing needs of Gwinnett County.

Acquisition/Rehabilitation/Disposition of Single-Family Homes

Atlanta Neighborhood Development Partnership (ANDP) will be allocated \$225,000.00 to acquire and rehabilitate two single-family homes, which will be sold to income-eligible homebuyers.

Lawrenceville Housing Corporation's (LHC) Welcome Home program will be allocated \$225,000.00 to acquire and rehabilitate one single-family property, which will be sold to a low-income homebuyer.

Gwinnett Habitat for Humanity will be allocated \$100,000.00 to purchase vacant land.

Eight single-family homes will be constructed on the site and offered for sale to income-eligible first-time homebuyers.

Acquisition/Rehabilitation of Housing for Targeted Populations

LHC will be allocated \$300,000.00 to acquire and rehabilitate two properties that will be rented to homeless families.

Community Housing Development Organization (CHDO) Reserve

Atlanta Neighborhood Development Partnership (ANDP) will be allocated \$251,467.00 (16% of the total HOME award) to acquire and rehabilitate two Gwinnett County properties, which will be sold to income-eligible homebuyers.

Downpayment Assistance

Gwinnett County will operate the Homestretch Downpayment Assistance Program. Homestretch provides income-eligible first-time homebuyers with a soft second mortgage of \$7,500.00 to pay a portion of closing costs and/or down payment costs associated with the purchase of a home in Gwinnett County.

Homeowner Housing Rehabilitation

Gwinnett County will use CDBG program funds, supplemented by program income, to assist residents with homes in disrepair. The investment of these CDBG funds helps preserve the county's existing affordable housing stock and home values. The program also addresses energy conservation and weatherization issues and screens properties for hazardous materials (abatement of lead and asbestos is conducted as needed). Homeowner education is a required program component. This program is among the most popular in Gwinnett County, having completed over 217 projects in the last five years. During the most recent application process, over 165 pre-applications were received.

Supporting the efforts of agencies to create additional housing options for targeted populations

Acquisition/Rehabilitation of Housing for Targeted Populations

LHC will be allocated \$300,000.00 to acquire and rehabilitate two properties that will be rented to homeless families.

AP-60 Public Housing - 91.220(h)

Public Housing was established to provide decent and safe rental housing for eligible low-income families, the elderly, and persons with disabilities. There are currently three public housing authorities (PHAs) operating in Gwinnett County: Lawrenceville Housing Authority, City of Norcross Housing Authority and City of Buford Housing Authority. Combined, these PHAs manage a total of 446 Public Housing units in 18 locations throughout the county. The waiting lists for all three properties are currently closed.

Having access to affordable housing is key to ensuring that low-income residents do not become cost burdened by housing costs, including rent/mortgage and utility bills. "Cost burdened" is defined as spending more than 30% of monthly household income on housing costs, while "severely cost burdened" is defined as spending 50% or more. According to HUD's 2008-2012 Comprehensive Housing Affordability Strategy Data, a total of 93,925 Gwinnett County households that qualify as low-income are cost burdened. Of those, 44.9% (42,190) qualify as severely cost burdened. Cost burden disproportionately affects lower-income households in Gwinnett County. A total of 46.1% (43,325) of cost burdened households and 79% (33,350) of the severely cost burdened households reported incomes of less than 50% Area Median Income.

Actions planned during the next year to address the needs of public housing

Gwinnett County PHAs will independently seek additional funding resources to address public housing needs. PHAs will continue to provide housing assistance and social services to residents, and will maintain efforts to implement additional programs if resources and funding allow.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

Gwinnett's PHAs have taken appropriate steps to encourage resident involvement in management and participate in homeownership. Residential Advisory Boards, which are in place at all three PHAs and allow residents to participate in the management process. Boards typically address issues related to resident participation in governance, safety and security, community service requirements, summer programs, development plans and job readiness. The PHAs routinely encourage their residents to learn more about the homeownership process. The housing authorities work with community partners to provide job training, employment counseling, case management services, financial planning and homeownership counseling for their residents.

Performance status of Gwinnett County PHAs

All three PHAs are classified as standard performers.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Gwinnett County will allocate \$437,200.00 in Emergency Solutions Grant (ESG) funds to provide Emergency Shelter, Rapid Re-Housing and Homelessness Prevention activities.

Gwinnett County's 2015-2019 Consolidated Plan identifies increasing housing options for homeless and at risk of homelessness as a strategic priority. Long-term objectives include supporting emergency housing and supportive services, providing funding to increase permanent supportive housing, and expanding the use of HMIS.

The 2016 ESG allocation will fund Emergency Shelter services that are projected to assist 377 Gwinnett County residents. The identified projects target homeless individuals and families who lack the resources to independently regain stable housing. Programs are designed to connect clients with the services necessary to ensure their move from emergency shelter to transitional or permanent housing.

2016 dollars allocated to Rapid Re-Housing and Homelessness Prevention are projected to benefit 2,056 Gwinnett County residents. The funded projects are designed to help shorten the period of time the client experiences homelessness, improve their ability to secure stable housing, and prevent recurrent homeless episodes.

The following subrecipients have been identified for 2016 ESG funding:

1. Action Ministries will receive \$33,767.00 to provide Rapid Re-Housing assistance to 54 Gwinnett County residents, with a special focus on Veterans. Eligible costs include apartment application fees, security and utility deposits, and up to 24 months of rental assistance.
2. Another Chance of Atlanta will receive \$10,000.00 to rent one-bedroom apartments to be used for emergency lodging for single men. A total of 10 persons will be assisted with the 2016 award.
3. The Center for Pan Asian Community Services (CPACS) will receive \$35,000.00 to fund the operating costs of Hanna House, a domestic violence shelter that provides emergency shelter, advocacy and case management services to help women rebuild their lives free from violence. CPACS will assist 10 domestic violence survivors with this funding award.
4. The IMPACT! Group will receive \$31,000.00 to provide hotel/motel vouchers and case management assistance to 40 homeless Gwinnett County residents, with a special focus on Veterans. IMPACT! will also receive \$33,767.00 to provide Rapid Re-Housing services to six persons.
5. The Latin American Association's (LAA) Homelessness Prevention Program will receive \$57,500.00 to serve 1,894 persons. LAA will offer short-term financial

assistance for rent, mortgage and utility costs, along with housing case management services.

6. Norcross Cooperative Ministry (NCM), located in one of the most impoverished areas of the county, will administer receive \$50,000.00 for Emergency Shelter and \$57,000.00 for Homelessness Prevention activities. NCM will assist 44 homeless persons with hotel/motel vouchers as well as case management to help remove barriers to housing stability. The organization will also assist 22 persons with emergency financial assistance to pay rent and associated household bills. NCM will receive \$500.00 to continue their participation in HMIS.
7. Partnership Against Domestic Violence's (PADV) will receive \$42,666.00 to support the operations of the Gwinnett Shelter, which is the largest domestic violence shelter in the state of Georgia. In addition to receiving safe lodging, 171 women will be provided with comprehensive case management and crisis stabilization services.
8. Rainbow Village will receive \$25,000.00 to support their transitional housing program. In 2016, their award-winning housing model will assist 42.
9. The Salvation Army will receive \$12,0000.00 to provide 60 homeless clients with hotel/motel vouchers. Case Management services will also be provided to those clients in need of additional support to overcome barriers to stable housing. The organization will also receive \$44,000.00 to provide Rapid Re-Housing activities to 80 persons.

AP-75 Barriers to affordable housing – 91.220(j)

In its 2015 Analysis of Impediments to Fair Housing Choice, Gwinnett County identified six barriers to affordable housing.

1. A Lack of Affordable Housing Supply

The inventory of affordable housing units in Gwinnett County is not sufficient to meet demand. Tools that might alleviate the housing cost burden, such as Housing Choice Vouchers, are currently inaccessible.

2. Accessibility and Mobility Issues

Low-income residents encounter mobility issues due to limited transportation and accessibility options.

3. Restrictive Zoning Laws

Gwinnett County's 16 municipalities operate their own zoning provisions and codes beyond what is offered in the Unified Development Ordinance. Zoning laws include restrictive accessory structure requirements, varying definitions of what qualifies as a family, differing lot size requirements, and rezoning procedures that are complicated and difficult to understand.

4. Resident Viewpoint on Affordable Housing

While some Gwinnett County residents understand and see the need for the development of affordable housing, others object to affordable housing being located near their homes or businesses.

5. Deficiency of Fair Housing Education

Additional fair housing education is needed to help individuals and property owners understand the requirements and their rights under the Fair Housing Act.

6. Underserved Populations

A portion of Gwinnett County residents, (low-income, homeless, and disabled persons especially), are currently underserved as it pertains to meeting their housing needs.

Actions planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing

Barriers to affordable housing can encompass a wide array of conditions, including banking, finance, and insurance industry regulations; socio-economic situations;

neighborhood conditions; public policy legislation; and fair housing enforcement. Gwinnett County will continue to work with local nonprofit agencies, businesses, cities, and state agencies to remove or ameliorate the negative effects of the impediments that serve as barriers to affordable housing.

Barrier: A Lack of Affordable Housing Supply

Gwinnett County will address the need for more decent and affordable housing by continuing to prioritize investment of funds into all of its housing programs. In 2016, Gwinnett will: (1) Increase the preservation of existing affordable housing by the continued funding of the Homeowner Housing Rehabilitation program; (2) Increase the production of affordable housing units through the use of the HOME Investment Partnerships Program; and, (3) Increase the number of nonprofit developers involved in the county's affordable housing programs while strengthening the capacity of those already engaged.

The county will also continue to consider opportunities to support Low Income Housing Tax Credit (LIHTC) projects proposed by developers in the area, either through letters of endorsement and/or the investment of CDBG funds. Gwinnett County will partner with Community Improvement Districts (CID) and the Economic Development Department to discuss the potential for projects within existing Opportunity Zones.

Barrier: Accessibility and Mobility Issues

Many of Gwinnett's major roads and highways were developed for people to travel to and from Atlanta. Most of the major roads in the county run north and south; few roads run east and west. When the county's population began to grow in 1990, so did the number of jobs that were available within the county. This created an issue for residents who needed to get across the county for work.

Mass public transportation has developed slowly in Gwinnett County. Bus route options are currently limited to only five routes; like the road system, bus routes run predominantly north-south and service only the I-85 corridor. Many residents in the southern part of the county, (the cities of Lilburn, Snellville, Loganville, and Grayson), do not have access to public transportation for in-county trips. This is a significant barrier for people with limited access to private transportation.

Gwinnett County will review studies and plans, (such as the Gwinnett County Unified Plan and the Comprehensive Transportation Plan), from other county departments, along with specialized studies that offer alternative solutions to transportation issues, (such as the Gwinnett Place CID and Gwinnett Village CID I-85 Corridor Light Rail Feasibility Study), as they are produced.

Barrier: Restrictive Zoning Laws

Gwinnett County is currently initiating a recalibration of its Unified Plan. This recalibration is intended to review zoning laws, development goals, and priorities for the next 15 years. The Community Development Program will participate in this process by attending public hearings and scheduling meetings with Planning and Development staff.

Barrier: Resident Viewpoint on Affordable Housing

One of the biggest obstacles entitlement jurisdictions must overcome when attempting to develop affordable housing is negative perceptions of this type of housing. Opponents often conclude that affordable housing is always subsidized, project based, high-density apartments with unappealing facades that attract crime to the neighborhood. As a result, local residents often oppose affordable housing developments where they live.

To combat the negative attitudes toward various types of fair and affordable housing, the county will continue to fund Fair Housing education activities. In 2016, Catholic Charities will receive \$15,000.00 to administer a Fair Housing education and outreach program.

Barrier: Deficiency of Fair Housing Education

Gwinnett County will assist agencies and organizations that educate citizens and stakeholders in the affordable housing process. Homeowner education programs will continue to be offered throughout the year.

The county will work with nonprofit partners to provide a clearer understanding of affordable housing issues in Gwinnett County, targeting: lenders; realtors; builders and developers; homeowners associations; the general public; local officials; building inspectors; and, civic organizations.

Other outreach efforts will focus on issues such as informing the public about the need for affordable housing and reducing fears and resistance often put forth by neighborhood organizations which anticipate a reduction in their property values if affordable housing is constructed.

In 2016, Gwinnett County will invest an aggregate of \$155,000.00 into projects that provide Gwinnett residents with housing and foreclosure prevention counseling, homebuyer workshops, and fair housing education.

The Community Development Program will facilitate both public and private meetings to educate local officials and interested citizens about the Affirmatively Furthering Fair Housing Final Rule.

Barrier: Underserved Populations

Populations identified as underserved in Gwinnett County are comprised of homeless individuals and families, minority groups, and special needs individuals. In order to identify what can be done to ensure that the needs of the needs of the underserved are met, the county will collaborate with local service providers, the Gwinnett County Coalition for Health and Human Services, and the Georgia Department of Community Affairs Balance of State Continuum of Care to help determine the needs of, and capture data on, underserved populations in Gwinnett County.

One need, already identified, is the lack of translated documents from Gwinnett County. The minority population in Gwinnett County represents 47% of the total population. There is a great need to have documents available in a variety of languages in order to serve citizens for whom English is their second language. In 2016, the county will engage with local nonprofit groups for assistance with the translation of documents for outreach to their non-English-speaking clientele.

Other Actions

AP-85 Other Actions- 91.220(k)

Gwinnett County will utilize 2016 funds to continue the provision of the Homestretch Down Payment Assistance, Homeowner Housing Rehabilitation Program, HOME Investment Partnerships Program (HOME), and the Emergency Solutions Grant (ESG).

Community Development Program staff will host an ESG Subrecipient Meeting to provide an overview of program guidelines and expectations. Subrecipients can also use the meeting as an opportunity to network, share successes and lessons learned, and to discuss best practices for utilizing ESG funding. Technical Assistance will be provided to CDBG and HOME subrecipients as needed.

Actions planned to address obstacles to meeting underserved needs

The county has allocated a portion of CDBG Public Services funding for fair housing education and housing counseling. Continued support will be provided to the collaborative partners administering these program activities. Community Development Program staff will ensure all fair housing education materials are current and compliant with the Affirmatively Furthering Fair Housing Final Rule.

Actions planned to foster and maintain affordable housing

The county will actively work to address the need for more decent and affordable housing by continuing to prioritize investment of funds into all of its housing programs. The county will continue to preserve existing affordable housing by allocating \$350,000.00 to the CDBG Homeowner Rehabilitation Program. HOME funding will be invested in numerous affordable housing projects to serve Gwinnett County. An aggregate of \$701,467.00 will be allocated to projects that will produce five single-family affordable housing units; \$300,000.00 will be allocated to an affordable housing rental project; and \$100,000.00 will be invested in the acquisition of land to be used for eight single-family affordable housing units.

Actions planned to reduce lead-based paint hazards

Properties built prior to 1978 are required to be inspected for lead-based paint hazards. These inspections are completed according to HUD and Environmental Protection Agency (EPA) guidelines. Properties in which lead-based paint is found will be evaluated for abatement/removal of hazardous materials. Work write-ups and cost estimates will include the associated costs.

Actions planned to reduce the number of poverty-level families

Gwinnett County will continue to increase its efforts to implement anti-poverty strategies for the citizens of Gwinnett. In 2016, the county will continue funding for homeowner housing rehabilitation and acquisition/rehabilitation of affordable housing. These strategies can decrease LMI residents' financial burden to maintain suitable living environments.

The county will employ the following strategies to reduce the number of poverty-level families:

1. Allocate \$200,000.00 to the Homestretch Downpayment assistance program.
2. Allocate \$1,101,467.00 in HOME funding for new affordable housing construction, and acquisition and rehabilitation of single-family and rental housing.
3. Allocate \$350,000.00 to the Homeowner Housing Rehabilitation program.
4. Allocate \$472,648.00 in Emergency Solutions Grant funding to nine Gwinnett County non-profits that provide Emergency Shelter, (\$205,666.00), Rapid Re-Housing, (\$111,534.00), and Homelessness Prevention, (\$115,000.00), programs.
5. Support the collaborative efforts of the service providers in Gwinnett County.
6. Use enhanced accomplishment data as a criterion in the evaluation of applications for ESG funding.
7. Encourage the use of HMIS technology and support its expansion beyond homeless service providers.
8. Support efforts to integrate the management of ESG funds with the State of Georgia Balance of State Continuum of Care.
9. Participate in the development of a regional social service collaborative to coordinate the work of social service organizations, disseminate news and information, eliminate duplication of efforts, and spearhead community-wide solutions to local needs.
10. Review the work of various departments and divisions within Gwinnett County and seek opportunities for collaborations among similar programs that could leverage greater services.
11. Support non-profit, private and public service providers that provide housing opportunities for the homeless, those at risk of becoming homeless, and Targeted Populations.

12. Promote the use of referral services for the existing Human Service Centers which involves a partnership with many human service agencies in Gwinnett, including job referrals.
13. Promote coordination among social service agencies through requiring ESG subrecipients' active participation in the Gwinnett Coalition for Health and Human Services' Emergency Assistance Action Team and Housing Collaborative in an effort to achieve agreement among participating agencies on ways for the county to maximize federal, state, county, and private resources.
14. Support any expansion of local transit service and/or for express transit service to Atlanta.
15. Support the efforts of local human service organizations to increase job training programs.
16. Support the efforts of the Gwinnett County Chamber of Commerce to attract new business and industry to Gwinnett, consistent with the goals and strategies adopted in the Partnership Gwinnett Initiative, which includes adopted aggressive job creation goals, and which is targeting certain segments of the economy for business development/job creation.

Actions planned to develop institutional structure

Gwinnett County will use the Community Development Program, (under the leadership of the Gwinnett County Department of Financial Services), as the lead agency for program planning, management, coordination and administration of the Community Development Block Grant Program, HOME Investment Partnerships Program, and the Emergency Solutions Grant Program. The Community Development Program is fully staffed and managed by W. Frank Newton, Inc., a program management firm that specializes in HUD Grant Programs and has been managing all facets of Gwinnett County's HUD Programs since 1986.

The Community Development Program will work as the housing and community development liaison between county agencies, local public housing, participating cities, state agencies, and non-profit and community-based organizations.

Actions planned to enhance coordination between public and social service agencies

The Gwinnett Community Development Program will require ESG subrecipients to actively participate in the Gwinnett County Coalition for Health and Human Services. Community Development Program staff will be represented at Coalition activities.

Program-Specific Requirements

AP-90 Program Specific Requirements – 91.220(l)(1,2,4)

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(l)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in Table 8 on page 31. The following identifies program income that is available for use that is included in projects to be carried out.

1. Gwinnett County anticipates \$50,000 in program income will have been received before the start of PY 2017. Program income received will be expended for costs associated with the Homeowner Housing Rehabilitation Program.
2. Gwinnett County will not receive any proceeds from Section 108 loan guarantees.
3. Gwinnett County will not receive any surplus funds from urban renewal settlements.
4. Gwinnett County will not receive any income from float-funded activities.

Total Program Income = \$50,000

Other CDBG Requirements

Gwinnett County does not anticipate having any urgent need activities.

HOME Investment Partnership Program (HOME)

Reference 24 CFR 91.220(l)(2)

Gwinnett County uses no other forms of investment beyond those identified in Section 92.205.

Gwinnett County's guidelines for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254 are as follows:

Gwinnett County utilizes a recapture policy in compliance of 24 CFR 92.254. The affordability period is determined based upon the amount of HOME Investment Partnership Program funds invested into an individual project. HOME Regulations set three minimum tiers of affordability periods.

If a homeowner chooses to sell or use the property for non-eligible HOME Program activities during the Period of Affordability, the full amount of the HOME Program Direct

Subsidy shall be recaptured and repaid to Gwinnett County provided that net proceeds are sufficient. If net proceeds are insufficient to repay the total HOME investment due, only the actual net proceeds will be recaptured. In the event that net proceeds are zero (as is usually the case with foreclosure), the recapture provision still applies, but there are no funds to recapture. Recaptured funds shall be returned to the Gwinnett County HOME Trust Fund to reinvest in other affordable housing projects for low- to moderate-income persons.

Gwinnett County’s guidelines for resale or recapture that ensure the affordability of units acquired with HOME funds [see 24 CFR 92.254(a)(4)] are as follows:

Gwinnett County’s resale and recapture provisions ensure the affordability of units acquired with HOME funds in several ways. The HOME rule at §92.254(a)(4) establishes the period of affordability for all homebuyer housing. How Gwinnett County calculates the amount of HOME assistance in each unit and therefore the applicable period of affordability varies depending on whether the unit is under resale or recapture provisions.

a. Period of Affordability Under Resale Provisions

Under resale, §92.254(a)(5)(i) of the HOME rule states that the period of affordability is based on the total amount of HOME funds invested in the housing. In other words, the total HOME funds expended for the unit determines the applicable affordability period. Any HOME program income used to assist the project is included when determining the period of affordability under a resale provision.

b. Period of Affordability Under Recapture Provisions

For HOME-assisted homebuyer units under the recapture option, the period of affordability is based upon the HOME-funded Direct Subsidy provided to the homebuyer that enabled the homebuyer to purchase the unit. Any HOME program income used to provide direct assistance to the homebuyer is included when determining the period of affordability.

Table 12 – Resale/Recapture Guidelines	
Total HOME Investment (resale) OR Direct Subsidy (recapture)	Affordability Period
Under \$15,000	5 years
\$15,000 - \$40,000	10 years
Over \$40,000	15 years

Gwinnett County does not intend to use 2016 HOME Program funds to refinance existing debt secured by housing that is rehabilitated with HOME Program funds.

Emergency Solutions Grant (ESG)

Reference 91.220(I)(4)

Gwinnett County maintains written standards for the provision of eligible activities, which all ESG subrecipients must follow.

The Georgia Balance of State Continuum of Care has not formally developed a coordinated assessment system; however, Gwinnett County, in conjunction with the Balance of State Continuum of Care and the Georgia Department of Community Affairs, utilizes the same ESG forms as a first step toward developing a coordinated outreach and intake system.

ESG Performance Standards

Performance standards provide a measure for Gwinnett County to evaluate the effectiveness of each ESG service provider in the areas of: (a) Targeting those who need assistance most; (b) Reducing the number of people living on the streets or in emergency shelters; (c) Reducing the time people spend homeless; and, (d) Reducing clients' housing barriers or housing stability risks.

Gwinnett County will evaluate each ESG service provider's performance based on the following standards:

1. Subrecipients will develop and adhere to priorities for service delivery by need.
2. Subrecipients will assist clients in rapid movement to permanent housing from shelters or from the street.
3. Subrecipients will ensure that clients have easy access to services (No Wrong Door Approach).
4. Subrecipients will provide comprehensive case management to address a spectrum of needs for each client.

Table 13 - Emergency Solutions Grant (ESG) Performance Measures

ESG Program Component	Performance Measure #1	Applicable Standard Reference*	Target Percentage	Performance Measure #2	Applicable Standard Reference*	Target Percentage
Emergency Shelter (ES)	Percentage of clients who exit shelter to permanent housing	2	75%	Percentage of clients who exit shelter in less than 90 days	2	90%
Emergency Shelter: Essential Services	Percentage of eligible clients in ES who are connected with mainstream resources before leaving shelter	3,4	95%	Percentage of clients who have a special need (as identified on Pathways' Special Needs screen) <i>or</i> two or more significant barriers to housing stability	1,4	50%
Homelessness Prevention	Percentage of clients receiving assistance who remain stably housed three months after assistance ends	2,4	60%	Percentage of clients receiving assistance who are remain stably housed six months after assistance ends	2,4	50%
Rapid Re-Housing	Percentage of clients receiving assistance who remain stably housed three months after assistance ends	2,4	50%	Percentage of clients receiving assistance who remain stably housed six months after assistance ends	2,4	40%

**See the 5-year strategic priorities listed in Section AP-05*

Monitoring

To ensure that each recipient of CDBG, HOME and ESG funds operates in compliance with applicable federal laws and regulations, the county implements an annual monitoring strategy that reviews subrecipient activities and provides extensive technical assistance to prevent potential compliance issues.

Risk analysis is conducted annually, using a scoring tool that assigns scores based on the following categories: Financial Capacity; Overall Management; Planning Capacity; and, National Objectives. Scores can range between low-risk, (zero to 30 points), moderate-risk, (31 to 50 points), and high-risk, (51 to 100 points). The annual monitoring schedule is based on the number of moderate- and high- risk subrecipients. Subrecipients are automatically identified for monitoring in their first year of receiving funding.

As a general rule, staff conducts on-site monitoring for all moderate- and high-risk subrecipients on an annual basis, typically in the third or fourth quarter of each program year. Conversely, the low-risk subrecipients are monitored on-site every other program year during the same time frame, and desk reviews are conducted throughout the year. Subrecipients' performance expectations, (both timeliness and productivity), are closely monitored throughout the year, in line with the new performance measurement system initiated by HUD.

Gwinnett County CDBG, HOME, and ESG Funding and Protected Classes

As illustrated in Table 14 on page 68, Gwinnett County will address the needs of minorities, people with disabilities, and other protected classes by funding organizations that primarily serve eligible clients who are representative of the protected classes under the Fair Housing Act. The county will utilize funding from the CDBG, HOME, and ESG programs to address the needs of these protected classes.

Table 14 - Protected Class Funding Summary

Grant	Organization	Clientele Served	Beneficiaries	Protected Classes						
				Race	Color	Familial Status	National Origin	Disability	Sex	Religion
CDBG	Action Ministries	Low-mod income persons	80	\$33,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Africa's Children's Fund	Abused/Neglected Children	120	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Annandale at Suwanee	Developmentally Disabled	25	\$0.00	\$0.00	\$0.00	\$0.00	\$28,405.00	\$0.00	\$0.00
	Catholic Charities of the Archdiocese of Atlanta	Low-mod income persons	218	\$85,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Center for Pan Asian Community Services	Low-mod income persons	146	\$17,000.00	\$0.00	\$0.00	\$17,000.00	\$0.00	\$0.00	\$0.00
	City of Buford	Low-mod income persons	1,241	\$745,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	City of Dacula	Low-mod income persons	51	\$300,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	City of Lilburn	Low-mod income persons	1,258	\$260,565.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	City of Loganville	Low-mod income persons	86	\$243,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	City of Norcross	Low-mod income persons	2,989	\$171,154.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	ClearPoint Credit Counseling Solutions	Low-mod income persons	232	\$39,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Georgia Law Center on Homelessness & Poverty	Low-mod income persons	137	\$60,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Good Samaritan Health Center of Gwinnett	Low-mod income persons	691	\$734,720.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Gwinnett Christian Terrace	Elderly, Disabled	144	\$0.00	\$0.00	\$0.00	\$0.00	\$64,568.00	\$0.00	\$0.00
	Gwinnett County Dept. of Community Services	Low-mod income persons	7,646	\$296,300.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Gwinnett County Homeowner Housing Rehab	Low-mod income persons	15	\$350,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Hi-Hope Service Center	Developmentally Disabled	32	\$0.00	\$0.00	\$0.00	\$0.00	\$296,600.00	\$0.00	\$0.00
	Hope Clinic	Low-mod income persons	394	\$116,427.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	The IMPACT! Group	Low-mod income persons	132	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Lawrenceville Housing Corporation	Low-mod income persons	12	\$19,500.00	\$0.00	\$19,500.00	\$0.00	\$0.00	\$0.00	\$0.00
	Partnership Against Domestic Violence	Battered Spouses, Children	187	\$0.00	\$0.00	\$42,057.00	\$0.00	\$0.00	\$0.00	\$0.00
	Rainbow Village, Inc.	Low-mod income persons	210	\$12,210.50	\$0.00	\$12,210.50	\$0.00	\$0.00	\$0.00	\$0.00
The Salvation Army	Low-mod income persons	157	\$39,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
HOME	Atlanta Neighborhood Development Partnership	Low-mod income persons	4	\$526,467.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Gwinnett Habitat for Humanity	Low-mod income persons	8	\$100,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Lawrenceville Housing Corporation	Low-mod income persons	6	\$525,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Gwinnett County Homestretch DPA Program	Low-mod income persons	27	\$206,066.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
ESG	Action Ministries, Inc.	Low-mod income persons	54	\$33,767.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Another Chance of Atlanta	Low-mod income persons	10	\$10,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Center for Pan Asian Community Services	Low-mod income persons	10	\$11,667.00	\$0.00	\$0.00	\$23,333.00	\$0.00	\$0.00	\$0.00
	The IMPACT! Group	Low-mod income persons	46	\$75,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Latin American Association	Low-mod income persons	1,894	\$19,166.67	\$0.00	\$0.00	\$38,333.33	\$0.00	\$0.00	\$0.00
	Norcross Cooperative Ministry, Inc.	Low-mod income persons	66	\$107,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Partnership Against Domestic Violence	Battered spouses, children	171	\$0.00	\$0.00	\$42,666.00	\$0.00	\$0.00	\$0.00	\$0.00
	Rainbow Village	Low-mod income persons	42	\$25,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
The Salvation Army	Low-mod income persons	140	\$56,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
TOTAL			18,681	\$5,317,510.17	\$0.00	\$116,433.50	\$78,666.33	\$389,573.00	\$0.00	\$0.00
PERCENT OF TOTAL				90%	0%	2%	1%	7%	0%	0%